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2007/0812

COMPANY INFORMATION

**DIRECTORS:**

M. C. Perkins\*, F.C.A. (Chairman)  
Dr. T. R. Fowkes\* (Managing Director)  
F. R. Bibby\* (Technical Director)  
C. A. Gardner\*  
Dr. B. M. Gecaga, C.B.S.  
Sir Charles Markham, Bart.  
K. W. Tarplee\*  
\*British

**SECRETARY AND  
REGISTERED OFFICE:**

Mrs. M. A. Pandit  
New Rehema House,  
Rhapta Road, Westlands,  
P.O. Box 30572,  
Nairobi.

**REGISTRARS:**

Barclays Advisory and Registrar Services Limited,  
Barclays Plaza,  
Loita Street,  
P.O. Box 30120,  
Nairobi.

**LONDON TRANSFER AGENTS:**

Kenya Commercial Bank Limited,  
International Division,  
London Representative Office,  
1 Hay Hill, Berkeley Square,  
London W1X 7LF.

**AUDITORS:**

Coopers & Lybrand,  
P.O. Box 30158,  
Nairobi.

**BANKERS:**

Kenya Commercial Bank Limited,  
P.O. Box 30081,  
Nairobi.  
Commercial Bank of Africa Limited,  
P.O. Box 45136,  
Nairobi.

**SUBSIDIARY COMPANIES:**

Siret Tea Company Limited (100% owned)  
Kaguru Limited (100% owned)  
Estates Services Limited (100% owned)  
Garton Limited (51% owned)

**NOTICE OF MEETING**

NOTICE IS HEREBY GIVEN that the seventieth ANNUAL GENERAL MEETING of the members will be held at the Tinga Tinga Room, The Norfolk Hotel, Harry Thuku Road, Nairobi, on Thursday 21 May 1998 at 12.00 noon for the following purposes:-

1. To confirm the minutes of the Annual General Meeting held on 27 May 1997.

2. To receive, consider and if deemed fit, adopt the accounts for the year ended 31 December 1997 together with the reports thereon of the directors and of the auditors.

3. To confirm the interim dividend of Sh. 1.00 (20%) per stock unit paid on 15 October 1997 and to declare a final dividend of Sh. 1.75 (35%) per stock unit.

4. (a) To elect directors.  
(b) Sir Charles Markham, retiring by rotation, but being over the age of 70 years, retires under section 186(2) of the Companies Act (Cap 486). Special notice has been received by the Company pursuant to Section 142 of the Companies Act (Cap 486) that the following ordinary resolution be proposed in accordance with Section 186 (5) of the said Act.  
"Sir Charles Markham, a director who is over the age of 70 years, be re-elected a director of the Company."

5. To confirm the directors' remuneration.

6. To authorise the directors to fix the auditors' remuneration.

7. To transact any other ordinary business which may be transacted at an Annual General Meeting.

By order of the Board.

**M. C. Perkins**

Chairman

Nairobi  
6 March 1998.

**Notes:**

A member entitled to attend and vote at this meeting is entitled to appoint a proxy to attend and vote on his/her behalf and such proxy need not be a member of the Company. A form of proxy is on the last page.  
The final dividend will, if approved, be paid on 29 May 1998 to members on the register at the close of business on 7 May 1998.

The profit attributable to Kakuzi shareholders for 1997 after tax and minority interests amounted to Sh. 202.3 million (1996 - Sh. 142.1 million). The worthwhile increase in profit was achieved in spite of adverse weather conditions with drought reducing our tea and coffee yields in the early months of the year and record-breaking rains affecting all our farming operations during the final quarter. We also had to contend with further increased interest rates which no doubt contributed to a shilling exchange rate considered by some to be over-valued.

## COFFEE

PRODUCTION IN 1997 - 1816 TONNES FROM 1086 MATURE HA  
(PRODUCTION IN 1996 - 2253 TONNES FROM 1065 MATURE HA)

Our early crop yields at both Kakuzi and Garton proved to have been seriously affected by the drought experienced in late 1996 and early 1997. Fortunately coffee prices rose to levels which more than compensated for this shortfall in production. During 1997 we planted 37 ha of new coffee at Kakuzi and we replanted 19 ha at Garton. We continue to be disappointed by the lack of progress in the long awaited liberalisation of coffee marketing.

## TEA

PRODUCTION IN 1997 - 2.1 MILLION KG OF MADE TEA FROM 902 HA  
(PRODUCTION IN 1996 - 2.3 MILLION KG OF MADE TEA FROM 910 HA)

The prolonged drought during the early part of the year adversely affected production levels. The total factory throughput at Siret was 3.1 million kg of made tea, equivalent to 1996. Kenya's total tea production for 1997 was 221 million kg, a fall of 14% in relation to 1996. Prices started the year at a relatively dull level but, as shortages became evident, they advanced by 56% over the twelve month period. During 1997 Siret commenced the clearing for 240 ha of new tea development scheduled to cover a six year period, and we embarked on an experimental programme for the aerial application of fertilizer. There was also investment in factory improvements and in the ongoing housing and welfare programme. Siret continues with its policies of producing quality tea and seeking an improvement in yields, both of which have shown positive progress.

## HORTICULTURE 265 HA DEVELOPED TO HORTICULTURAL CROPS PLUS 1087 HA OF

JOINT VENTURE PINEAPPLE AT 31 DECEMBER 1997 (222 HA DEVELOPED TO HORTICULTURAL CROPS PLUS 953 HA OF JOINT VENTURE PINEAPPLE AT 31 DECEMBER 1996)

During 1997 we planted a further 42 ha of avocados and we now have 17 ha of pineapple to be sold as fresh fruit on the local market. We again increased the amount of land in our jointly controlled canned pineapple project with Del Monte Kenya Limited.

|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>LIVESTOCK</b>                       | <p>CATTLE SALES 883 HEAD (1996 - 1144 HEAD)<br/> SHEEP SALES 557 HEAD (1996 - 509 HEAD)<br/> CATTLE HERD AT 31 DECEMBER 1997 - 3837 HEAD (1996 - 4105 HEAD)<br/> SHEEP FLOCK AT 31 DECEMBER 1997 - 1349 HEAD (1996 - 1467 HEAD)</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>FORESTRY</b>                        | <p>The rains in late 1997 were beneficial for the establishment of new plantings, although access to planting sites was often impossible for lengthy periods. During the year we completed 203 ha of new plantings and 42 ha of infilling.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>GENERAL</b>                         | <p>We continue to concentrate much of our capital investment in improving the quantity and quality of the housing and associated services which we provide for our employees and in expanding our irrigation infrastructure. The security situation at Siret during the build up to the election was tense and we experienced some encroachment on to our land. It is pleasing to note that the local administration was quick to react and deal with such problems.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>PROFITS AND DIVIDENDS</b>           | <p>The profit after tax attributable to Kakuzi stockholders amounted to Sh. 202.3 million for the twelve month period to 31 December 1997. An interim dividend of 20% (1996 - 16%) has already been declared and the board of directors recommend a final dividend of 35% (1996 - 28%), leaving Sh. 148.4 million for transfer to reserves.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>PROSPECTS AND DEVELOPMENT PLANS</b> | <p>The year has started with firm prices and good cropping levels for our Siret teas. With respect to coffee, indications are that current high prices will be sustained at least for the sale of the balance of last year's late crop. The recent rains have severely affected this year's early crop throughout East Africa - we estimate we may have lost up to one quarter of our expected production. We intend to plant another 40 ha of new coffee this year and we have already started construction of an additional coffee factory at Kakuzi. We plan little change this year in the areas devoted to horticultural crops, except that we shall plant an additional 130 ha of joint venture pineapple. Sheep will be phased out as selling opportunities arise. A further 200 ha of forestry will be established this year provided drought conditions do not return. As with coffee, our joint venture pineapple production is being severely affected by the recent rains. However, despite these problems, we remain cautiously optimistic about the results for the current year.</p> |

*Kakuzi Limited*

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**CHAIRMAN'S STATEMENT** (Continued)

**EMPLOYEES** I would like to express the appreciation of the directors and stockholders to all our staff for their contribution to the performance of Kakuzi during this past year - the extremes of weather experienced throughout Kenya during 1997 made it one of the most difficult years ever for agricultural operations.

**M. C. Perkins**  
Chairman

Nairobi  
6 March 1998.

**REPORT OF THE DIRECTORS**

The directors present their report together with the audited accounts for the year ended 31 December 1997.

**PRINCIPAL ACTIVITIES**

The principal activities of the company and its subsidiaries comprise:-

- The cultivation and manufacture of tea and coffee
- Livestock farming
- Jointly controlled operations dealing with the growing of pineapples
- Growing of other horticultural crops
- Forestry development

**RESULTS AND DIVIDENDS**

The results for the year are shown on page 9 of these accounts.

An interim dividend of Sh. 1.00 per stock unit (1996 - 80 cents per stock unit) was paid on 15 October 1997.

The directors propose a final dividend of Sh 1.75 per stock unit (1996 - Sh 1.40 per stock unit) payable on 29 May 1998.

**DIRECTORS**

The directors who held office since 1 January 1997 and their interests in the share capital of the company are listed below:-

|                                          | Beneficial                               | Non-Beneficial | Beneficial | Non-Beneficial |
|------------------------------------------|------------------------------------------|----------------|------------|----------------|
| Number of stock units held at 31-12-1997 | Number of stock units held at 31-12-1996 |                |            |                |
| M. C. Perkins                            | -                                        | 300            | -          | 300            |
| Dr. T. R. Fowkes                         | -                                        | 300            | -          | 300            |
| K. W. Tarplee                            | -                                        | 75             | -          | 75             |
| C. A. Gardner                            | 3,000                                    | -              | 3,000      | -              |
| F. R. Bibby                              | 225                                      | -              | 225        | -              |
| Sir Charles Markham                      | 3,552                                    | -              | 3,552      | -              |
| Dr. B. M. Gecaga                         | 10,704                                   | -              | 10,704     | -              |

Under the terms of the Articles of Association, Sir Charles Markham and Mr. K. W. Tarplee retire by rotation and, being eligible, seek re-election.

Sir Charles Markham, retiring by rotation, but being over the age of 70 years retires in accordance with Section 186 (2) of the Companies Act (Cap 486), and seeks re-election under the provisions of Section 186 (5) of the said Act.

None of the directors or their families had a material interest in any significant contract with the company or any of its subsidiaries during or at the end of the financial year.

**SUBSTANTIAL INTERESTS**

As at 6 March 1998 the company has been advised of the following significant interests in the issued share capital of the company:-

- i) Linton Park Plc and subsidiaries held 50.01%. Lawrie Group Plc is deemed to be interested in these stock units by virtue of its shareholding in Linton Park Plc. Camellia Plc is deemed to be interested in these stock units by virtue of its shareholding in Lawrie Group Plc.
- ii) Kenya Reinsurance Corporation held 5.70%.

**AUDITORS**

Coopers & Lybrand continue in office in accordance with Section 159 (2) of the Companies Act (Cap 486).

By order of the Board.

**Dr. T. R. Fowkes**  
Managing Director

Nairobi.  
6 March 1998.

1. We have audited the accounts set out on pages 9 to 23. The accounts of the company set out on page 11 are in agreement with the books of account. We obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

2. Respective Responsibilities of Directors and Auditors

Under the provisions of the Companies Act, the directors are responsible for the preparation of accounts which give a true and fair view of the company's and group's state of affairs and the group's profits or losses. Our responsibility is to express an independent opinion on the accounts based on our audit and to report our opinion to you.

3. Basis of Opinion

We conducted our audit in accordance with Kenyan Auditing Standards. These standards require that we plan and perform our audit to obtain reasonable assurance that the accounts are free from material misstatement. An audit includes an examination, on a test basis, of evidence supporting the amounts and disclosures in the accounts. It also includes an assessment of the accounting policies used and significant estimates made by the directors, as well as an evaluation of the overall presentation of the accounts.

4. Opinion

In our opinion proper books of account have been kept and the accounts give a true and fair view of the state of affairs of the company and the group at 31 December 1997 and of the profit and cash flows of the group for the year then ended and comply with the Companies Act (Cap 486).

**Coopers & Lybrand**  
Certified Public Accountants of Kenya

Nairobi

6 March 1998.

CONSOLIDATED PROFIT AND LOSS ACCOUNT  
FOR THE YEAR ENDED 31 DECEMBER 1997

|                                                              | 1997 | Sh '000   | 1996     | Sh '000 |
|--------------------------------------------------------------|------|-----------|----------|---------|
| TURNOVER                                                     | 1    | 1,278,010 | 939,644  |         |
| OPERATING PROFIT BEFORE INTEREST AND EXCHANGE (LOSSES)/GAINS | 1    | 313,831   | 172,804  |         |
| INTEREST                                                     |      | (37,692)  | (36,733) |         |
| - Payable                                                    |      | 2,298     | 266      |         |
| - Receivable                                                 |      | (35,394)  | (36,467) |         |
| NET INTEREST PAYABLE                                         |      | (15,671)  | 12,253   |         |
| PROFIT BEFORE TAXATION                                       | 1    | 262,766   | 148,590  |         |
| TAXATION                                                     | 2    | 43,895    | 2,467    |         |
| PROFIT AFTER TAXATION                                        |      | 218,871   | 146,123  |         |
| MINORITY INTERESTS                                           |      | 16,538    | 4,025    |         |
| PROFIT ATTRIBUTABLE TO THE MEMBERS OF KAKUZI LIMITED         | 3    | 202,333   | 142,098  |         |
| DIVIDENDS                                                    | 4    | 53,900    | 43,120   |         |
| RETAINED PROFIT FOR THE YEAR                                 | 14   | 148,433   | 98,978   |         |
| EARNINGS PER STOCK UNIT                                      | 5    | 10.32     | 7.25     | Sh.     |

CONSOLIDATED BALANCE SHEET  
FOR THE YEAR ENDED 31 DECEMBER 1997

|                                          | 1997      | 1996      |
|------------------------------------------|-----------|-----------|
| <b>FIXED ASSETS</b>                      |           |           |
| INVESTMENTS                              | 201       | 201       |
| GROWING CROPS                            | 61,465    | 80,962    |
| <b>CURRENT ASSETS</b>                    |           |           |
| Growing crops                            | 98,529    | 89,902    |
| Stocks                                   | 195,101   | 184,629   |
| Debtors                                  | 87,196    | 85,295    |
| Taxation recoverable                     | 53        | 18,210    |
| Due by related companies                 | 23        | 3,546     |
| Short term deposit                       | 4,000     | -         |
| Bank balances and cash                   | 9,188     | 10,556    |
| <b>CURRENT LIABILITIES</b>               |           |           |
| Creditors                                | 130,571   | 86,600    |
| Bank overdrafts (secured)                | 100,070   | 138,810   |
| Due to related companies                 | 21,769    | 6,822     |
| Taxation                                 | 14,949    | 124       |
| Dividends                                | 34,300    | 27,440    |
| Loans repayable within one year          | 18,400    | 14,826    |
| <b>NET CURRENT ASSETS</b>                |           |           |
|                                          | 74,031    | 117,516   |
|                                          | 2,416,182 | 1,730,515 |
| Loans repayable after more than one year | 47,686    | 66,463    |
|                                          | 2,368,496 | 1,664,052 |
| <b>SHARE CAPITAL</b>                     |           |           |
| CAPITAL RESERVE                          | 98,000    | 98,000    |
| REVENUE RESERVE                          | 1,300,432 | 780,719   |
|                                          | 875,506   | 721,340   |
| <b>STOCKHOLDERS' FUNDS</b>               |           |           |
| MINORITY INTERESTS                       | 2,273,938 | 1,600,059 |
|                                          | 94,558    | 63,993    |
|                                          | 2,368,496 | 1,664,052 |

The accounts were approved by the Board of Directors on 6 March 1998.

Dr. T. R. Fowkes  
F. R. Bibby

)  
)  
Directors

|                                          | 1997 | Sh '000   | 1996      | Sh '000 |
|------------------------------------------|------|-----------|-----------|---------|
| <b>FIXED ASSETS</b>                      | 6    | 2,108,991 | 1,433,776 |         |
| <b>INVESTMENTS</b>                       | 7    | 10,959    | 10,959    |         |
| <b>GROWING CROPS</b>                     | 8    | 61,465    | 80,962    |         |
| <b>CURRENT ASSETS</b>                    |      |           |           |         |
| Growing crops                            | 8    | 94,451    | 85,426    |         |
| Stocks                                   | 9    | 169,966   | 151,139   |         |
| Debtors                                  |      | 84,005    | 83,922    |         |
| Taxation recoverable                     |      | -         | 18,157    |         |
| Due by related companies                 |      | -         | 3,498     |         |
| Bank balances and cash                   |      | 6,814     | 10,166    |         |
| <b>CURRENT LIABILITIES</b>               |      |           |           |         |
| Creditors                                |      | 126,197   | 81,995    |         |
| Bank overdrafts (secured)                |      | 100,070   | 136,229   |         |
| Due to subsidiary companies              |      | 16,475    | 16,423    |         |
| Due to related companies                 |      | 21,769    | 6,814     |         |
| Taxation                                 |      | 1,871     | -         |         |
| Dividends                                | 4    | 34,300    | 27,440    |         |
| Loans repayable within one year          | 11   | 18,400    | 14,826    |         |
|                                          |      | 319,082   | 283,727   |         |
| <b>NET CURRENT ASSETS</b>                |      | 36,154    | 68,581    |         |
|                                          |      | 2,217,569 | 1,594,278 |         |
| Loans repayable after more than one year | 11   | 47,686    | 66,463    |         |
|                                          |      | 2,169,883 | 1,527,815 |         |
| <b>STOCKHOLDERS' FUNDS</b>               |      |           |           |         |
| SHARE CAPITAL                            | 12   | 98,000    | 98,000    |         |
| CAPITAL RESERVE                          | 13   | 1,236,407 | 746,594   |         |
| REVENUE RESERVE                          | 14   | 835,476   | 683,221   |         |
|                                          |      | 2,169,883 | 1,527,815 |         |

The accounts were approved by the Board of Directors on 6 March 1998.

Dr. T. R. Fowkes  
(  
F. R. Bibby

Directors  
(  
)

**CONSOLIDATED CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31 DECEMBER 1997**

|                                                                              | 1997      | 1996      |
|------------------------------------------------------------------------------|-----------|-----------|
|                                                                              | Sh '000   | Sh '000   |
| <b>NET CASH INFLOW FROM OPERATING ACTIVITIES</b>                             | 509,171   | 325,111   |
| <b>RETURNS ON INVESTMENTS AND SERVICING OF FINANCE:</b>                      |           |           |
| Dividend received                                                            | 596       | 596       |
| Interest received                                                            | 2,256     | 254       |
| Interest paid                                                                | (38,920)  | (36,278)  |
| Dividends paid                                                               | (47,040)  | (40,180)  |
| Dividends paid to minority                                                   | (14,700)  | (4,900)   |
| <b>NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE</b> | (97,808)  | (80,508)  |
| <b>TAXATION PAID</b>                                                         | (10,914)  | (8,281)   |
| <b>CASHFLOWS FROM INVESTING ACTIVITIES:</b>                                  |           |           |
| Purchase of fixed assets                                                     | (267,596) | (172,147) |
| Expenditure on growing crops                                                 | (92,822)  | (125,089) |
| Proceeds on disposal of fixed assets                                         | 16,544    | 3,203     |
| <b>NET CASH OUTFLOW FROM INVESTING ACTIVITIES</b>                            | (343,874) | (294,033) |
| <b>CASHFLOWS FROM FINANCING ACTIVITIES:</b>                                  |           |           |
| Loans repaid                                                                 | (15,203)  | (10,670)  |
| <b>NET CASH OUTFLOW FROM FINANCING ACTIVITIES</b>                            | (15,203)  | (10,670)  |
| <b>INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS</b>                      | 41,372    | (68,381)  |
| <b>CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR</b>                | (128,254) | (59,873)  |
| <b>CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR</b>                      | (86,882)  | (128,254) |
| <b>B</b>                                                                     |           |           |

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31 DECEMBER 1997

1996 1997  
Sh '000 Sh '000

|    |           |                                                                                 |           |  |
|----|-----------|---------------------------------------------------------------------------------|-----------|--|
| A. |           | Reconciliation of operating profit to net cash inflow from operating activities |           |  |
|    | 262,766   | Profit before taxation                                                          | 148,590   |  |
|    | 37,692    | Loan and overdraft interest                                                     | 36,733    |  |
|    | (596)     | Dividend receivable                                                             | (596)     |  |
|    | (2,298)   | Interest receivable                                                             | (266)     |  |
|    | 65,942    | Depreciation                                                                    | 53,433    |  |
|    | (9,365)   | (Profit)/loss on disposal of fixed assets                                       | 455       |  |
|    | 354,141   | Operating Profit                                                                | 238,349   |  |
|    | 103,692   | Growing crop charges                                                            | 73,581    |  |
|    | (10,472)  | (Increase)/decrease in stocks                                                   | 21,695    |  |
|    | (1,859)   | Increase in debtors                                                             | (25,360)  |  |
|    | 45,199    | Increase in creditors                                                           | 12,001    |  |
|    | 18,470    | Increase in related company balances                                            | 4,845     |  |
|    | 509,171   | Net cash inflow from operating activities                                       | 325,111   |  |
| B. |           | Cash and cash equivalents at the end of the year                                |           |  |
|    | 4,000     | Short term deposit                                                              | -         |  |
|    | 9,188     | Bank balances and cash                                                          | 10,556    |  |
|    | (100,070) | Bank overdrafts                                                                 | (138,810) |  |
|    | (86,882)  |                                                                                 | (128,254) |  |

**STATEMENT OF GROUP ACCOUNTING POLICIES  
FOR THE YEAR ENDED 31 DECEMBER 1997**

*Makuxi Limited*

**BASIS OF ACCOUNTING**

The group prepares its accounts on the historical cost basis of accounting modified to include the revaluation of certain fixed assets and in accordance with applicable accounting standards in Kenya.

**CONSOLIDATION**

The consolidated accounts comprise the accounts of the parent company and all of its subsidiaries for the year ended 31 December 1997.

**INVESTMENTS**

Investments are stated at the lower of cost and net realisable value. Income from these investments is accounted for when dividends and interest are receivable.

**FIXED ASSETS**

Development expenditure on horticultural crops other than growing crops is capitalised. Fixed assets of the jointly controlled operations are included under the appropriate balance sheet headings.

Depreciation is calculated on a straight line basis at annual rates estimated to write off the cost or valuation of each asset over its anticipated useful life. The cost or valuation of freehold land and development is not depreciated. Capital work in progress is not depreciated.

The annual rates in use are:-

|                                   |                              |
|-----------------------------------|------------------------------|
| Leasehold land                    | Over the period of the lease |
| Buildings, dams, water supply     | 2% to 20%                    |
| and fencing                       | 7.5%                         |
| Plant, machinery and tools        | 10% to 25%                   |
| Motor vehicles, tractors,         | 12.5%                        |
| trailers and implements           |                              |
| Furniture, fittings and equipment |                              |

**TURNOVER**

Turnover includes the gross proceeds of coffee and tea sold during the year. Livestock, forestry and horticultural crop sales are based on invoiced values. Turnover of the jointly controlled operations is the company's share of income based on estimated realisable value.

**STATEMENT OF GROUP ACCOUNTING POLICIES (continued)**

**GROWING CROPS**

Growing crops comprise:-

- The company's share of development expenditure on the pineapple project.
- Expenditure on horticultural crops other than permanent plantings.
- Production costs incurred during the year relating to future coffee harvests.

Costs deferred are charged to revenue over the production life - cycle of individual crops.

**STOCKS**

Stocks are stated at the lower of average cost and net realisable value. Cost comprises expenditure incurred in the normal course of business, including direct material costs, labour and production overheads wherever appropriate. Net realisable value is the price at which the stock can be realised in the normal course of business after allowing for the cost of the realisation. Provision is made for obsolete, slow moving and defective stock.

**TAXATION**

Current taxation is provided on the basis of the results of the year as shown in the accounts, adjusted in accordance with the tax legislation.

Deferred taxation is provided using the liability method on timing differences where, in the opinion of the directors, there is reasonable probability that such timing differences will reverse in the foreseeable future.

**FOREIGN CURRENCIES**

Assets and liabilities expressed in foreign currencies are translated into Kenya Shillings at the rates of exchange ruling at the balance sheet date. Foreign currency trading transactions are translated at the rates ruling at the dates of the transactions. Gains and losses on exchange are dealt with in the profit and loss account.

**RETIREMENT BENEFITS AND SERVICE GRATUITIES**

Contributions made to defined contribution schemes are charged to the profit and loss account as incurred. Service gratuities accruing to employees under the Collective Bargaining Agreements with the Trade Unions, are charged to the profit and loss account upon employees attaining the specified age.

NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31 DECEMBER 1997

1. GROUP TURNOVER AND OPERATING PROFIT BEFORE  
INTEREST AND EXCHANGE (LOSSES)/GAINS

|                                                              | 1997    | 1996    |         |
|--------------------------------------------------------------|---------|---------|---------|
| Operating profit before interest and exchange (losses)/gains | Sh '000 | Sh '000 |         |
| 1997                                                         | 1996    |         |         |
| Coffee                                                       | 512,243 | 349,615 |         |
| Tea                                                          | 367,689 | 267,189 |         |
| Livestock                                                    | 24,752  | 27,520  |         |
| Horticulture                                                 | 368,243 | 288,480 |         |
| Forestry                                                     | 5,083   | 6,840   |         |
| Other operating profit                                       | -       | -       |         |
| Administration expenses                                      | -       | -       |         |
| 1,278,010                                                    | 939,644 | 313,831 | 172,804 |

Profit before taxation is  
stated after charging:

|                                       |        |        |  |
|---------------------------------------|--------|--------|--|
| Directors' emoluments:                |        |        |  |
| -Fees                                 | 510    | 535    |  |
| -Other emoluments                     | 9,315  | 9,000  |  |
| -Pension contributions                | 1,265  | 1,099  |  |
| -Payment to past directors            | 104    | 104    |  |
| Auditors' remuneration:               |        |        |  |
| -current year                         | 2,259  | 2,855  |  |
| -previous year (over)/under provision | (767)  | 278    |  |
| Depreciation                          | 65,942 | 53,433 |  |
| Loss on disposal of fixed assets      | -      | 455    |  |
| and after crediting:                  |        |        |  |
| Profit on disposal of fixed assets    | 9,365  | -      |  |
| Dividend                              | 596    | 596    |  |

**NOTES TO THE ACCOUNTS (Continued)**

**2. TAXATION**

**CURRENT TAXATION**

|      |         |      |         |
|------|---------|------|---------|
| 1997 | Sh '000 | 1996 | Sh '000 |
|      |         |      |         |

The taxation charge comprises:

|                                                            |               |              |
|------------------------------------------------------------|---------------|--------------|
| Income tax based on the taxable profit for the year at 35% | 44,013        | 2,460        |
| Previous year (over)/under provision                       | (118)         | 7            |
|                                                            | <u>43,895</u> | <u>2,467</u> |

The profit before taxation per the profit and loss account is materially in excess of the profit for taxation purposes mainly due to accelerated tax allowances and other timing differences.

**DEFERRED TAXATION**

The amount of potential deferred taxation liability not provided in the accounts was:

|                     |         |                 |
|---------------------|---------|-----------------|
| At 31 December 1997 | 16,206  | 14,950          |
| At 31 December 1996 | 1,753   | -               |
|                     | Sh '000 | Company Sh '000 |

**3. PROFIT ATTRIBUTABLE TO THE MEMBERS OF KAKUZI LIMITED**

The consolidated profit attributable to the members of Kakuzi Limited includes a profit of Sh. 200,420,468 (31 December 1996 - Sh. 143,008,992) which has been dealt with in the accounts of Kakuzi Limited.

**4. DIVIDENDS**

|                          |         |         |
|--------------------------|---------|---------|
| Dividends per stock unit | 1997    | 1996    |
| are as follows:-         | Sh '000 | Sh '000 |

Interim paid of Sh. 1.00  
(31 December 1996 - 80 cents)  
Proposed final of Sh 1.75  
(31 December 1996 - Sh 1.40)

|        |        |
|--------|--------|
| 19,600 | 27,440 |
| 34,300 | 43,120 |
| 53,900 |        |

**5. EARNINGS PER STOCK UNIT**

Earnings per stock unit are calculated on the profits attributable to each of the 19,599,999 stock units in issue at 31 December 1997 based on the consolidated profit after tax, and after deducting the minority interests.

**NOTES TO THE ACCOUNTS (Continued)**

**6. FIXED ASSETS - GROUP**

|                             | COST OR VALUATION                                                        |                            |                                                   |                                   |                          |           |
|-----------------------------|--------------------------------------------------------------------------|----------------------------|---------------------------------------------------|-----------------------------------|--------------------------|-----------|
|                             | Freehold & leasehold land, buildings, improvements, dams and development | Plant, machinery and tools | Motor vehicles, tractors, trailers and implements | Furniture, fittings and equipment | Capital work in progress | Total     |
|                             | Sh '000                                                                  | Sh '000                    | Sh '000                                           | Sh '000                           | Sh '000                  | Sh '000   |
| At 1 January 1997           | 1,459,835                                                                | 82,496                     | 125,496                                           | 43,452                            | 46,692                   | 1,757,971 |
| Revaluation surplus         | 538,804                                                                  | -                          | -                                                 | -                                 | -                        | 538,804   |
| Transfers                   | 32,281                                                                   | -                          | -                                                 | 5,330                             | (37,611)                 | -         |
| Additions                   | 149,291                                                                  | 9,945                      | 25,488                                            | 5,525                             | 77,347                   | 267,596   |
| Disposals                   | (7,719)                                                                  | -                          | (5,783)                                           | -                                 | -                        | (13,502)  |
| At 31 December 1997         | 2,172,492                                                                | 92,441                     | 145,201                                           | 54,307                            | 86,428                   | 2,550,869 |
| Comprising:                 |                                                                          |                            |                                                   |                                   |                          |           |
| Cost                        | 471,498                                                                  | 89,365                     | 144,034                                           | 53,673                            | 86,428                   | 844,998   |
| Valuation - 1978            | 11,130                                                                   | 3,076                      | 1,167                                             | 634                               | -                        | 16,007    |
| Valuation - 1993            | 131,801                                                                  | -                          | -                                                 | -                                 | -                        | 131,801   |
| Valuation - 1997            | 1,558,063                                                                | -                          | -                                                 | -                                 | -                        | 1,558,063 |
|                             | 2,172,492                                                                | 92,441                     | 145,201                                           | 54,307                            | 86,428                   | 2,550,869 |
| <b>DEPRECIATION</b>         |                                                                          |                            |                                                   |                                   |                          |           |
| At 1 January 1997           | 110,567                                                                  | 25,218                     | 72,628                                            | 17,722                            | -                        | 226,135   |
| Written back on revaluation | (15,370)                                                                 | -                          | -                                                 | -                                 | -                        | (15,370)  |
| Charge for the year         | 32,052                                                                   | 6,310                      | 21,413                                            | 6,167                             | -                        | 65,942    |
| Relating to disposals       | (691)                                                                    | -                          | (5,632)                                           | -                                 | -                        | (6,323)   |
| At 31 December 1997         | 126,558                                                                  | 31,528                     | 88,409                                            | 23,889                            | -                        | 270,384   |
| <b>NET BOOK VALUE</b>       |                                                                          |                            |                                                   |                                   |                          |           |
| At 31 December 1997         | 2,045,934                                                                | 60,913                     | 56,792                                            | 30,418                            | 86,428                   | 2,280,485 |
| At 31 December 1996         | 1,349,268                                                                | 57,278                     | 52,868                                            | 25,730                            | 46,692                   | 1,531,836 |

**NOTES TO THE ACCOUNTS (Continued)**

**6. FIXED ASSETS - COMPANY**

| COST OR VALUATION                                                        |           |                            |         |                                                   |          |                                   |         |                          |          |           |           |
|--------------------------------------------------------------------------|-----------|----------------------------|---------|---------------------------------------------------|----------|-----------------------------------|---------|--------------------------|----------|-----------|-----------|
| Freehold & leasehold land, buildings, improvements, dams and development | Sh '000   | Plant, machinery and tools | Sh '000 | Motor vehicles, tractors, trailers and implements | Sh '000  | Furniture, fittings and equipment | Sh '000 | Capital progress work in | Sh '000  | Total     | Sh '000   |
| At 1 January 1997                                                        | 1,375,056 | 68,801                     | 110,554 | 41,674                                            | 43,883   | 1,639,968                         | 480,177 | -                        | -        | 247,277   | (13,292)  |
| Revaluation surplus                                                      | 480,177   | -                          | -       | -                                                 | -        | -                                 | -       | -                        | (34,802) | -         | -         |
| Transfers                                                                | 29,472    | -                          | -       | 5,330                                             | (34,802) | -                                 | -       | -                        | -        | -         | -         |
| Additions                                                                | 135,464   | 9,945                      | 23,591  | 5,040                                             | 73,237   | 247,277                           | -       | -                        | -        | -         | -         |
| Disposals                                                                | (7,719)   | -                          | (5,573) | -                                                 | -        | -                                 | -       | -                        | -        | -         | -         |
| At 31 December 1997                                                      | 2,012,450 | 78,746                     | 128,572 | 52,044                                            | 82,318   | 2,354,130                         | 780,767 | 12,984                   | 125,341  | 1,435,038 | 2,354,130 |
| Comprising:                                                              |           |                            |         |                                                   |          |                                   |         |                          |          |           |           |
| Cost                                                                     | 442,193   | 77,188                     | 127,484 | 51,584                                            | 82,316   | 780,767                           | -       | -                        | -        | -         | -         |
| Valuation - 1978                                                         | 9,878     | 1,558                      | 1,088   | 460                                               | -        | -                                 | -       | -                        | -        | -         | -         |
| Valuation - 1993                                                         | 125,341   | -                          | -       | -                                                 | -        | -                                 | -       | -                        | -        | -         | -         |
| Valuation - 1997                                                         | 1,435,038 | -                          | -       | -                                                 | -        | -                                 | -       | -                        | -        | -         | -         |
|                                                                          | 2,012,450 | 78,746                     | 128,572 | 52,044                                            | 82,318   | 2,354,130                         | -       | -                        | -        | -         | -         |
| DEPRECIATION                                                             |           |                            |         |                                                   |          |                                   |         |                          |          |           |           |
| At 1 January 1997                                                        | 103,629   | 21,364                     | 64,278  | 16,921                                            | -        | 206,192                           | -       | -                        | -        | -         | -         |
| Written back on revaluation                                              | (15,370)  | -                          | -       | -                                                 | -        | (15,370)                          | -       | -                        | -        | -         | -         |
| Charge for the year                                                      | 30,028    | 5,422                      | 19,035  | 5,945                                             | -        | 60,430                            | -       | -                        | -        | -         | -         |
| Relating to disposals                                                    | (691)     | -                          | (5,422) | -                                                 | -        | (6,113)                           | -       | -                        | -        | -         | -         |
| At 31 December 1997                                                      | 117,596   | 26,786                     | 77,891  | 22,666                                            | -        | 245,139                           | -       | -                        | -        | -         | -         |
| NET BOOK VALUE                                                           |           |                            |         |                                                   |          |                                   |         |                          |          |           |           |
| At 31 December 1997                                                      | 1,694,654 | 51,960                     | 50,681  | 29,178                                            | 82,318   | 2,108,991                         | -       | -                        | -        | -         | -         |
| At 31 December 1998                                                      | 1,271,427 | 47,437                     | 46,276  | 24,753                                            | 43,883   | 1,433,776                         | -       | -                        | -        | -         | -         |

**NOTES TO THE ACCOUNTS (Continued)**

**6. FIXED ASSETS (Continued)**

The leasehold properties have unexpired periods in excess of 900 years with the exception of one which has an unexpired period of 56 years.

Land and development were revalued by the directors on 1 January 1997. The valuation was based on a cautious estimate of the open market value for agricultural properties with well developed operations.

Certain assets are fully depreciated as shown below:-

|                                           | 31 December 1997 | 31 December 1996 |
|-------------------------------------------|------------------|------------------|
| Cost or valuation                         | 64,146           | 48,137           |
| Notional depreciation charge for the year | 9,587            | 6,431            |
|                                           | <u>55,045</u>    | <u>41,759</u>    |

**FUTURE CAPITAL EXPENDITURE**

Authorised by the respective boards of directors:

|                      |                |                |
|----------------------|----------------|----------------|
| - contracted for     | 25,164         | 7,788          |
| - not contracted for | 261,568        | 240,439        |
|                      | <u>238,002</u> | <u>247,777</u> |

**7. INVESTMENTS**

|                         | 31 December 1997      | 31 December 1996      |
|-------------------------|-----------------------|-----------------------|
| Subsidiary companies:-  | Group Company Sh '000 | Group Company Sh '000 |
| Unquoted shares at cost | -                     | -                     |
| Trade:-                 | 10,798                | 10,798                |

|                                                         |            |            |
|---------------------------------------------------------|------------|------------|
| Kenya Planters' Co-operative Union Limited - loan stock | 189        | 149        |
| Kenya Co-operative Creameries Limited - deferred shares | 4          | 4          |
| Kenya Tea Packers Limited - ordinary shares             | 8          | 8          |
|                                                         | <u>201</u> | <u>201</u> |
|                                                         | 10,959     | 10,959     |

The subsidiary companies and the company's shareholding in those companies is set out on page 1. Garton Limited is involved in the cultivation and processing of coffee and Estates Services Limited offers agency services relating to the sale of coffee. Siret Tea Company Limited and Kaguru Limited are dormant.

NOTES TO THE ACCOUNTS (Continued)

8. GROWING CROPS

|                                                | Other    | Pineapple | Horticultural | Crops     | Coffee   | 1997    | 1996    |
|------------------------------------------------|----------|-----------|---------------|-----------|----------|---------|---------|
|                                                |          |           |               |           |          | Total   | Total   |
|                                                |          | Sh '000   | Sh '000       | Sh '000   | Sh '000  | Sh '000 | Sh '000 |
| <b>GROUP</b>                                   |          |           |               |           |          |         |         |
| At 1 January 1997                              | 124,878  | 9,833     | 36,153        | 170,864   | 119,356  |         |         |
| Expenditure during the year                    | 47,040   | 12,133    | 33,649        | 92,822    | 125,089  |         |         |
| Charged to revenue                             | (60,116) | (7,423)   | (36,153)      | (103,692) | (73,581) |         |         |
| At 31 December 1997                            | 111,802  | 14,543    | 33,649        | 159,994   | 170,864  |         |         |
| Chargeable to revenue within one year          | 60,106   | 4,774     | 33,649        | 98,529    | 89,902   |         |         |
| Chargeable to revenue after more than one year | 51,696   | 9,769     | -             | 61,465    | 80,962   |         |         |
| <b>COMPANY</b>                                 |          |           |               |           |          |         |         |
| At 1 January 1997                              | 124,878  | 9,833     | 31,677        | 166,388   | 115,530  |         |         |
| Expenditure during the year                    | 47,040   | 12,133    | 29,571        | 88,744    | 120,613  |         |         |
| Charged to revenue                             | (60,116) | (7,423)   | (31,677)      | (99,216)  | (69,755) |         |         |
| At 31 December 1997                            | 111,802  | 14,543    | 29,571        | 155,916   | 166,388  |         |         |
| Chargeable to revenue within one year          | 60,106   | 4,774     | 29,571        | 94,451    | 85,426   |         |         |
| Chargeable to revenue after more than one year | 51,696   | 9,769     | -             | 61,465    | 80,962   |         |         |

NOTES TO THE ACCOUNTS (Continued)

| 9. STOCKS      |                | 1997           |                | 1996           |                |
|----------------|----------------|----------------|----------------|----------------|----------------|
|                |                | Group          | Company        | Group          | Company        |
|                |                | Sh '000        | Sh '000        | Sh '000        | Sh '000        |
| Coffee         | 74,762         | 52,298         | 90,540         | 60,144         | 18,637         |
| Tea            | 41,464         | 41,464         | 18,637         | 18,637         | 18,637         |
| Livestock      | 39,202         | 39,202         | 35,546         | 35,546         | 35,546         |
| General stores | 39,673         | 37,002         | 39,906         | 36,812         | 36,812         |
|                | <u>195,101</u> | <u>169,966</u> | <u>184,629</u> | <u>151,139</u> | <u>151,139</u> |

10. RELATED PARTY TRANSACTIONS

Fellow subsidiaries within the Linton Park Group act as brokers and managing agents for certain products of the company. These services are charged at an arms length basis. The amounts due from and due to related companies represent outstanding obligations in respect of transactions arising in the ordinary course of business.

| 11. LOANS (secured)                                    |          | 1997    |          | 1996   |        |
|--------------------------------------------------------|----------|---------|----------|--------|--------|
| Loan repayable in monthly instalments by the year 1999 | 13,129   | Sh '000 | 18,836   | 52,957 | 62,453 |
| Loan repayable in monthly instalments by the year 2001 | 66,086   | Sh '000 | 81,289   | 47,686 | 66,463 |
| Less repayable within one year                         | (18,400) | Sh '000 | (14,826) |        |        |

**NOTES THE ACCOUNTS (Continued)**

**12. SHARE CAPITAL**

| 1997                                     | 1996    |
|------------------------------------------|---------|
| Sh '000                                  | Sh '000 |
| 20,000,000 shares of Sh 5 each           | 100,000 |
| Issued and converted into stock:         |         |
| 19,599,999 units of Sh 5 each fully paid | 98,000  |

In accordance with the Articles of Association all fully paid-up shares of the company are converted into stock units at the time of issue.

**13. CAPITAL RESERVE**

| Group                                                                                   | Company   |
|-----------------------------------------------------------------------------------------|-----------|
| Sh '000                                                                                 | Sh '000   |
| At 1 January 1997                                                                       | 746,594   |
| Surplus on revaluation of fixed assets during the year                                  | 495,546   |
| Transfer to revenue reserve of revaluation surplus realised on disposal of fixed assets | (5,733)   |
| At 31 December 1997                                                                     | 1,236,407 |

**14. REVENUE RESERVE**

| At 1 January 1997                                                                         | At 31 December 1997 |
|-------------------------------------------------------------------------------------------|---------------------|
| Transfer from capital reserve of revaluation surplus realised on disposal of fixed assets | 5,733               |
| Retained profit for the year                                                              | 148,433             |
|                                                                                           | 146,522             |
|                                                                                           | 835,476             |

**FIVE YEAR RECORD**

|                                     | 1997             | 1996             | 1995             | 1994             | 1993             |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Turnover                            | 1,278,010        | 939,644          | 696,582          | 905,139          | 546,427          |
| Profit before taxation              | 262,766          | 148,590          | 84,805           | 283,052          | 219,723          |
| Taxation                            | (43,895)         | (2,467)          | (5,089)          | (57,495)         | (63,609)         |
| Minority interests                  | 218,871          | 146,123          | 79,716           | 225,557          | 156,114          |
| Dividends                           | (53,900)         | (43,120)         | (39,200)         | (39,200)         | (26,133)         |
| Retained profit for the year        | 148,433          | 98,978           | 28,533           | 164,409          | 119,246          |
| Capital and reserves:               |                  |                  |                  |                  |                  |
| Called up share capital             | 98,000           | 98,000           | 98,000           | 98,000           | 65,333           |
| Reserves                            | 2,175,938        | 1,502,059        | 1,403,081        | 1,374,548        | 1,242,806        |
|                                     | <u>2,273,938</u> | <u>1,600,059</u> | <u>1,501,081</u> | <u>1,472,548</u> | <u>1,308,139</u> |
| Earnings per stock unit (Sh)        | 10.32            | 7.25             | 3.46             | 10.39            | 7.42             |
| Dividends per stock unit (Sh)       | 2.75             | 2.20             | 2.00             | 2.00             | 2.00             |
| Dividend cover                      | 3.75             | 3.30             | 1.73             | 5.19             | 3.71             |
| Net asset value per stock unit (Sh) | 116.02           | 81.64            | 76.59            | 75.13            | 66.74            |

**Notes:**

(a) Financial years reported:

10 months to 31 December 1993  
12 months to 31 December 1994  
12 months to 31 December 1995  
12 months to 31 December 1996  
12 months to 31 December 1997

(b) 1993 earnings per stock unit, dividend cover and net asset value per stock unit have been restated to reflect capitalisation of 6,533,333 bonus shares issued in 1994.

*Kakuzi Limited*

**FORM OF PROXY  
(ANNUAL GENERAL MEETING)**

I/We .....

of ..... being a member/members of Kakuzi

Limited, do hereby appoint .....

or failing him/her, the duly appointed Chairman of the meeting to be my/our proxy, to vote

for me/us at the Annual General Meeting of the Company to be held at the Tinga Tinga

Room, The Norfolk Hotel, Harry Thuku Road, Nairobi, Kenya on the Twenty first day of May

1998 and at any adjournment thereof.

As witness my/our hand(s) this ..... day of ..... 1998

Signature .....

Unless otherwise indicated, the proxy will vote as he/she thinks fit.

**Notes:**

- (1) In the case of joint holders, only one need sign as the vote of the senior holder who tenders a vote will alone be counted. Seniority will be determined by the order in which the names appear in the Register of Members. The names of all the joint holders should be stated.
- (2) If the appointor is a corporation, the proxy must be executed under its common seal or under the hand of an Officer or Attorney duly authorised in writing.
- (3) To be valid, this proxy must be deposited at the Registered Office of the Company not less than 24 hours before the time appointed for holding the meeting.

The Company Secretary,  
Kakuzi Limited,  
P.O. Box 30572,  
Nairobi,  
Kenya.

STAMP

INSERT FLAP INSIDE

FOLD 3

FOLD 1

FOLD 2