

### NOTICE OF THE ELEVENTH ANNUAL GENERAL MEETING

Notice is hereby given that the Eleventh Annual General Meeting (AGM) of Equity Group Holdings Limited will be held on Tuesday, 31st March 2015 at **Kenyatta International Convention Centre** (KICC) NAIROBI at **10.00 am** to transact the following business:

- 1. The Company Secretary to read the notice convening the meeting.
- 2. To receive, consider and if thought fit, adopt the Annual Report and Audited Financial Statements for the year ended 31st December 2014 together with the Chairman's, Directors' and Auditors' reports thereon.
- 3. To approve a first and final dividend for the year ended 31st December 2014 of KES 1.80 per ordinary share of KES 0.50 cents each, subject to withholding tax, where applicable.
- 4. Election of Directors:
  - a. Mr. Peter Kahara Munga, a director retires by rotation in accordance with Article 100 of the Company's Articles of Association, and having attained the age of seventy years further retires in terms of section 186 (2) of the Companies Act (Cap 486 of the Laws of Kenya) and being eligible, by virtue of a special notice given under section 186 (5), offers himself for re-election.
  - b. Mr. Benson Wairegi, a director retires by rotation in accordance with Article 100 of the Company's Articles of Association and does not offer himself for re-election.
  - c. Mr. John Staley having been appointed as a director by the board on 24th November 2014 retires in accordance with Article 101 of the Company's Articles of Association and being eligible, offers himself for election as a director.
  - d. Ms. Evelyn Rutagwenda having been appointed as a director by the board on 24th November 2014 retires in accordance with Article 101 of the Company's Articles of Association and being eligible, offers herself for election as a director.
  - e. Mr. Adil Popat having been appointed as a director by the board on 4th December 2014 retires in accordance with Article 101 of the Company's Articles of Association and being eligible, offers himself for election as a director.
- 5. To approve the remuneration of the directors for the year ending 31st December 2015.
- 6. To note that the auditors Messrs Ernst & Young, being eligible and having expressed their willingness, will continue in office in accordance with section 159 of the Companies Act (Cap 486) and to authorize the directors to fix their remuneration.
- 7. As Special Business:
  - (i) to consider and if thought fit, to pass the following resolutions as Ordinary Resolutions:
  - a. THAT the cross listing of the Company on the Official List of the Rwanda Stock Exchange be and is hereby ratified and confirmed.
  - b. THAT the cross listing of the Company on the Dar es Salaam Stock Exchange be and is hereby approved.
  - c. THAT any acquisition of subsidiaries in Africa principally undertaking businesses similar to those of the Company and its subsidiaries in accordance with the business strategy of the Company, as approved by the Board from time to time, be and is hereby approved and the Board of the Company be and is hereby authorized to approve the terms of such acquisitions and enter into agreements in order to undertake such acquisitions, subject to obtaining all requisite regulatory approvals.
  - d. to consider and if thought fit, to pass the following resolution as a Special Resolution:
  - e. THAT the increase of the share capital of the Company from K.Shs. 1,851,388,510/= to K.Shs.2,057,098,344/= by the creation of 205,709,834 additional ordinary shares of K.Shs.0.50 each be and is hereby approved.
  - f. THAT the Board of the Company, subject to obtaining all requisite regulatory approvals, be and is hereby authorized to allot and issue the shares created under resolution 7(ii)(a) above in a series of transactions by way of private placements in share swap arrangements to facilitate acquisition of the subsidiaries referred to in resolution 7(i) (c) above.
- 8. Any other business of which notice will have been duly received.

By order of the Board

### Mary Wangari Wamae

Company Secretary P.O. Box 75104 -00200 NAIROBI. 9th March , 2015

### Notes

- 1. A member entitled to attend and vote at the meeting and who is unable to attend is entitled to appoint a proxy to attend and vote on his or her behalf. A proxy need not be a member of the Company. To be valid, a form of proxy must be duly completed by the member and lodged with the Company Secretary at the Company's Head Office situated at **EQUITY CENTRE**, **9TH FLOOR**, Hospital Road, Upper Hill, Nairobi, not later than 12 noon on Saturday, 28th March 2015, failing which it will be invalid. In the case of a corporate body the proxy must be under its common seal.
- 2. Subject to approval of shareholders, the Board of Directors has resolved to recommend to members at the forthcoming Annual General Meeting a dividend for the year ended 31st December 2014 of KES 1.80 per share to be paid to shareholders on the register of members of the Company at the close of business on 20th March 2015. The dividend will be paid on or about 30th April 2015.
- 3. The full set of audited accounts for the year ended 31st December 2014 is available at the Company's registered office at Equity Centre 9th Floor or can be downloaded at the website, www.equitygroupholdings.com



# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

### **FOR THE YEAR ENDED 31 DECEMBER 2014**

		Group		Compan	у
In millions of Kenya Shillings	Note	2014	2013	2014	2013
Interest income	8	35,367	31,890	31,140	28,310
Interest expense	8	(6,192)	(5,399)	(4,980)	(4,620)
Net interest income		29,175	26,491	26,160	23,690
Fee and commission income	9(a)	3,297	2,992	2,638	2,291
Net fee and commission income		3,297	2,992	2,638	2,291
Net trading income	9(b)	2,391	1,932	1,251	964
Other operating income	10	12,786	10,446	11,118	8,793
Operating Income before impairment losses		47,649	41,861	41,167	35,738
Net impairment loss on financial assets	11	(1,590)	(2,402)	(1,159)	(1,836)
Operating income after Impairment losses		46,059	39,459	40,008	33,902
Personnel expenses	12	(10,814)	(9,043)	(8,791)	(7,405)
Operating lease expenses	13	(1,592)	(1,319)	(1,088)	(839)
Depreciation and amortisation	14, 15	(3,185)	(2,526)	(2,568)	(2,100)
Other Operating expenses	16	(9,168)	(7,768)	(7,449)	(5,325)
Total Operating expenses		(24,759)	(20,656)	(19,896)	(15,669)
Profit before tax and equity accounted income		21,300	18,803	20,112	18,233
Share of profit from associate	17(a)	242	201	-	
Gain on disposal of associate	17(a)	822	-	1,667	-
Profit before income tax.		22,364	19,004	21,779	18,233
Income tax expense	18	(5,213)	(5,726)	(4,943)	(5,591)
Profit for the year		17,151	13,278	16,836	12,642
Attributed to: <b>Equity holders of the parent</b>		17,151	13,278	16,836	12,642
Earnings per share (basic and diluted)	29	4.63	3.59	4.55	3.41



### **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

	Note	Gro	up	Comp	any
In millions of Kenya Shillings		2014	2013	2014	2013
Profit for the year		17,151	13,278	16,836	12,642
Net Other Comprehensive Income to be reclassified to profit and loss in subsequent periods					
Exchange differences on translation of foreign operations		137	(40)	-	-
Transfer of available for sale reserve to profit and loss on sale of investments.		-	(157)	-	(157)
Gain on fair valuation		345	187	345	159
Current year portion of HF carrying value		142	-	-	-
Other comprehensive income for the year		624	(10)	345	2
Total comprehensive income for the year net of tax		17,775	13,268	17,181	12,644
Attributed to:-					
Equity holders of the parent		17,775	13,268	17,181	12,644



### **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

### **AS AT 31 DECEMBER 2014**

		Group		Comp	any
In millions of Kenya Shillings	Note	2014	2013	2014	2013
Assets					
Cash balances and deposits in financial institutions	19	48,218	34,528	8,418	21,930
Loans and advances to customers	20(b)	214,170	171,363	-	152,029
Investment securities	21	48,369	44,572	-	32,949
Amounts due from related parties	22(g)	189	122	-	1,063
Other assets	23	15,983	11,149	-	9,167
Tax recoverable	18	123	550	-	470
Investments in associate	17(a)	-	1,574		1,113
Investments in subsidiary companies	17(b)	-	-	54,799	10,284
Property and equipment	14	10,528	9,796	-	6,942
Prepaid leases	23 (b)	106	180	-	4
Intangible assets	15	3,425	2,069	-	1,542
Goodwill	17(c)	887	887	-	-
Deferred tax assets	24	2,574	939		701
Total assets		344,572	277,729	63,217	238,194
Liabilities	/		507		
Deposits from customers	25	245,582	195,153	-	158,745
Tax payable	18	463	64	461	-
Balances due to group companies		_	_	420	• •
Other liabilities	27	4,507	4,219	23	3,151
Borrowed funds	26	30,242	26,736	_	25,612
Deferred tax liability	24	2	2	-	-
Total liabilities		280,796	226,174	904	187,508
Equity			3		
Share capital	28(a)	1,851	1,851	1,851	1,851
Share premium	28(b)	12,161	12,161	12,161	12,161
Retained earnings		43,055	32,662	41,253	31,272
Available for sale reserve	28(c)	(357)	(702)	(385)	(730)
Loan loss reserve	28(d)	1,020	753	768	578
Foreign currency translation reserve	28(f)	(506)	(643)	-	-
Revaluation reserve	28 (g)	-	32	-	-
Other reserves	28(e)	(113)	(113)	-	-
Proposed dividends	28(h)	6,665	5,554	6,665	5,554
Total equity		63,776	51,555	62,313	50,686
Total liabilities and equity		344,572	277,729	63,217	238,194

The financial statements were approved by the Board of Directors on 9th March 2015 and signed on its behalf by:-

Mr. Peter K. Munga, CBS

Dr. James Mwangi, CBS

Mary Wangari Wamae

Director

Secretary

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# **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

# FOR THE YEAR ENDED 31DECEMBER 2014

Group

In millions of Kenya Shillings

For the year ended 31 December 2014	Note	Share capital	Share Premium	Retained earnings	Loan loss reserve	Available- for-sale reserve	Foreign currency translation reserve	Revaluation	Other reserves	Proposed dividend	Total equity
At 1 January 2014	78	1,851	12,161	32,662	753	(702)	(643)	32	(113)	5,554	51,555
Total comprehensive income:											
Profit for the year				17,151							17,151
Other comprehensive income				142	ı	345	137				979
Loan reserve transfers	28			(267)	267						•
Reversal of HF				32				[32]			•
Dividends:											
Final for 2013 paid	28									(5,554)	(5,554)
Proposed for 2014	28			(6,665)						9,665	•
At 31 December 2014		1,851	12,161	43,055	1,020	(357)	(206)	•	(113)	9,665	63,776
For the year ended 31 December 2013		2	5								
At 1 January 2013	28	1,851	12,161	25,088	809	(732)	[603]	32	[113]	4,629	42,916
Total comprehensive income:											
Profit for the year		-		13,278	ı	I	ı	I	ı	1	13,278
Other comprehensive income				-	ı	30	[07]	1		ı	(10)
Loan reserve transfers			1	[120]	150	1	1	1	1	1	•
Dividends:											
Final for 2012 paid	28	ı	ı	ı	1	1	ı	ı	1	[4,629]	(4,629)
Proposed for 2013	28			(5,554)						5,554	
At 31 December 2013		1,851	12,161	32,662	753	(202)	(643)	32	(113)	5,554	51,555



# STATEMENT OF CHANGES IN EQUITY

# **FOR THE YEAR ENDED 31DECEMBER 2014**

Company

In millions of Kenya Shillings

For the year ended 31 December 2014	Share capital	Share premium	Retained earnings	Loan loss reserve	Available for sale reserve	Proposed dividend	Total equity
As at January 2014	1,851	12,161	31,272	578	(130)	5,554	20,686
Total comprehensive income:							
Profit for the year			16,836				16,836
Other comprehensive income	I	ı		I	345		345
Loan reserve transfers			(190)	190		1	1
Dividends:							
Final for 2013 paid	ı	ı			1	(5,554)	(5,554)
Declared for 2014			(6,665)	ı	1	6,665	'
At 31 December 2014	1,851	12,161	41,253	768	(382)	999'9	62,313
For the year ended 31 December 2013							
As at January 2013	1,851	12,161	24,308	424	[732]	4,629	42,671
Total comprehensive income:							
Profit for the year	1		12,642		1	1	12,642
Other comprehensive income	1	1					
Loan reserve transfers	1	1	[124]	124	2	1	2
Dividends:							
Final for 2012 paid	1	ı	1	ı	1	[4,629]	(4,629)
Declared for 2013	1	I	(5,554)		_	5,554	-
At 31 December 2013	1,851	12,161	31,272	578	(730)	5,554	20,686



# **CONSOLIDATED STATEMENT OF CASH FLOWS**FOR THE YEAR ENDED 31 DECEMBER 2014

		Grou	р	Comp	any
In millions of Kenya Shillings	Note	2014	2013	2014	2013
Cash flows from operating activities					
Net profit before taxation		22,364	19,004	21,779	18,233
Adjustments for:					
Depreciation		2,562	2,182	2,049	1,784
Impairment and amortisation of intangible assets and prepaid lease		742	820	519	316
Unrealised exchange (gains) / losses		(28)	(100)	6	(60)
Loss / (Profit) on disposal of Property and equipment		(37)	6	(26)	(3
Provision for non-performing loans		1,591	2,402	1,159	1,836
Share of profit of associate	17a	(242)	(201)		
Gain on sale of Associate		(822)		(1,667)	
Dividends received	17a	(100)	(84)	_	
Net Interest expense on term borrowings		1,435	1,325	1,369	1,37
Operating profit before working capital changes		27,465	25,354	25,188	23,48
Loans and advances		(44,398)	(38,073)	150,870	(31,454
Other assets		(4,832)	(3,906)	9,166	(2,787
Customer deposits		50,430	27,240	(158,745)	16,35
Due from related parties		(67)	(120)	1,483	1-100
Other liabilities		288	849	(3,127)	39
Prepaid Leases		(46)	047	4	37
Cash generated from operations		28,840	11,344	24,839	5,99
Income taxes paid		(6,022)	(8,677)	(5,580)	(8,276
Net cash generated from / (used in) operating activities		22,818	2,667	19,259	(2,287
Cash flows from investing activities		,	_,	,	(=,==;
Purchase of property, equipment & prepaid leases		(3,399)	(3,482)	6,942	(2,196
Purchase of intangible assets		(2,149)	(998)	1,542	(736
Proceeds from sale of property and equipment		142	206	41	(70
Additional capital injected into subsidiaries			_		(2,080
Dividend received		100	84		(2,000
Proceeds from sale of investment in associate		2,780	04	2,780	
Purchase of investment securities		(16,528)	(15,008)	32,949	(10,060
Proceeds from sale of investments securities		(10,020)	(15,000)	02,747	(10,000
Investment in Subsidiaries		13,076	11,565	(44,516)	9,90
Net cash used in investing activities		(5,978)	(7,628)	(262)	(5,167
Cash flows from financing activities		, ,			
Dividend paid	28(h)	(5,554)	(4,629)	(5,554)	(4,629
Proceeds from long term borrowings		6,533	1,825	(25,682)	71
Repayment of long term borrowings		(3,027)	(1,632)	_	(862
Interest paid on term borrowings		(1,436)	(1,325)	(1,369)	(1,375
Net cash (used in) / generated from financing activities		(3,484)	(5,761)	(32,505)	(6,147
Net (decrease) / increase in cash and cash equivalents		13,356	(10,722)	(13,508)	(13,597
Effect of foreign exchange differences on cash and cash equivalents		334	116	(5)	6
Cash Restricted with Central Bank Kenya		(1,179)	(1,486)	-	0
		(1)1777	(1,400)		
Cash and cash equivalents at the beginning of the year		34,528	45,134	21,931	35,46



### **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

### **FOR THE YEAR ENDED 31 DECEMBER 2014**

### 1. Corporate Information

Equity Group Holding Limited (The "Company") is incorporated, registered under the Kenyan Companies Act cap 486 and domiciled in Kenya. The adDr.ess of the Bank's registered office is 9th Floor, Equity Centre, Hospital road, Upper Hill. The Company is licensed under the Kenyan Banking Act (Chapter 488)

The Company has subsidiaries in Kenya, Uganda, South Sudan, Rwanda and Tanzania. Its shares are listed on the Nairobi Securities Exchange and Uganda Securities Exchange and Rwanda Securities Exchange. The company is in the process of listing its shares on the Dar es-Salaam Stock Exchange.

The consolidated financial statements for the year ended 31st December 2014 were authorised for issue according with resolution of the directors on 26 February 2015...

### 2. Accounting policies

The accounting policies adopted are consistent with those of the previous financial year, except for the new and amended IFRS and IFRIC interpretations:

### 2.1 Basis of preparation

The consolidated financial statements have been prepared on a historical cost basis, except for Available –For Sale investments all of which have been measured at fair value.

### a) Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs), as issued by the IASB and the requirements of the Kenyan Companies Act.

### b) Presentation of financial statements

The company presents its statement of financial position in order of liquidity. Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position only when there is a currently legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liability simultaneously. Income and expenses are not offset in the consolidated income statement unless required or permitted by any accounting standard or interpretation, and as specifically disclosed in the accounting policies of the Bank.

### c) Functional and presentation currency

The consolidated financial statements are presented in Kenya Shillings, which is the company's functional currency and have been rounded off to the nearest million.

### d) Basis of consolidation

The consolidated financial statements of the Group comprise the financial statements of the Non-Operating Holding Company and its subsidiaries as at 31 December 2014.

All intra-group balances, transactions, income and expenses and profits and losses resulting from intra-group transactions are eliminated upon consolidation.

Subsidiaries are consolidated from the date on which the company obtains control of the subsidiary and cease to be consolidated from the date on which loses control of the subsidiary. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the company controls an investee if and only if the company has: Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee), exposure, or rights, to variable returns from its involvement with the investee, and the ability to use its power over the investee to affect its returns.

The accounting policies for the subsidiaries are consistent with the policies adopted by the Company.



### 2.2 Significant accounting estimates, judgments and assumptions

The preparation of financial statements in accordance with IFRSs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities at the date of the financial statements and the income and expenses during the reporting period. Although these estimates are based on the directors' best knowledge of current events and actions, actual results ultimately may differ from these estimates. Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the year in which the estimates are revised and in any future years affected.

### **Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

### **Judgments**

In the process of applying the Company's accounting policies, management has made the following judgments, which have the most significant effect on the amounts recognised in the consolidated financial statements:

### Fair value of financial instruments

Where the fair values of financial assets and financial liabilities recorded on the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques that include the use of mathematical models. The inputs to these models are derived from observable market data where possible, but where observable market data are not available, judgment is required to establish fair values. The judgments include considerations of liquidity and model inputs such as volatility for longer dated derivatives and discount rates, prepayment rates, default rate assumptions for asset backed securities. The effect of credit risk has been taken into account when determining the fair value of financial assets.

The valuation of financial instruments is described in more detail in Note 7.

### Impairment losses on loans and advances

The Group reviews its individually significant loans and advances at each reporting date to assess whether an impairment loss should be recorded in profit or loss. In particular, judgment by management is required in the estimation of the amount and timing of future cash flows when determining the impairment loss. In estimating these cash flows, the Group makes judgments about the borrower's financial situation and the net realisable value of collateral. These estimates are based on assumptions about a number of factors and actual results may differ, resulting in future changes to the allowance (See Note5 (b).

Loans and advances that have been assessed individually and found not to be impaired and all individually insignificant loans and advances are then assessed collectively, in groups of assets with similar risk characteristics, to determine whether provision should be made due to incurred loss events for which there is objective evidence but whose effects are not yet evident. The collective assessment takes account of data from the loan portfolio (such as credit quality, levels of arrears, credit utilisation, loan to collateral ratios etc.), concentrations of risks and economic data (including levels of unemployment, real estate prices indices, country risk and the performance of different individual groups). The impairment loss on loans and advances is disclosed in more detail in Note 11 and 20(b).

### Impairment of available-for-sale investments

The Group reviews its debt securities classified as available-for-sale investments at each reporting date to assess whether they are impaired. This requires similar judgment as applied to the individual assessment of loans and advances. The Group also records impairment charges on available-for-sale equity investments when there has been a significant or prolonged decline in the fair value below their cost. The determination of what is 'significant' or 'prolonged' requires judgment. In making this judgment, the Bank evaluates, among other factors, historical share price movements and duration and extent to which the fair value of an investment is less than its cost.



### Vehicles, equipment and intangible assets

Critical estimates are made by the directors in determining depreciation and amortisation rates for vehicles, equipment and intangible assets. In assessing the useful life and residual values of property, plant and equipment, the group considers past experience, macroeconomic changes, technological obsolescence and maintenance programs

### **Deferred tax assets**

Deferred tax assets are recognised in respect of tax losses to the extent that it is probable that taxable profit wil be available against which the losses can be utilised. Judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits, together with future tax planning strategies.

### 3. Changes in accounting policy and disclosures

The Company and Group applied for the first time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2014. The nature and the impact of each new standard and amendment are described below:

### Recoverable Amount Disclosures for Non-Financial Assets — Amendments to IAS 36 Impairment of Assets

These amendments remove the unintended consequences of IFRS 13 on the disclosures required under IAS 36. In addition, these amendments require disclosure of the recoverable amounts for the assets or CGUs for which impairment loss has been recognised or reversed during the period. Accordingly, these amendments have been considered while making disclosures for impairment of non-financial assets. These amendments would continue to be considered for future disclosures.

Investment Entities (Amendments to IFRS 10, IFRS 12 and IAS 27)

These amendments provide an exception to the consolidation requirement for entities that meet the definition of an investment entity under IFRS 10 Consolidated Financial Statements and must be applied retrospectively, subject to certain transition relief. The exception to consolidation requires investment entities to account for subsidiaries at fair value through profit or loss. These amendments have no impact on the Company and Group, since none of the entities in the Group qualifies to be an investment entity under IFRS 10.

### Offsetting Financial Assets and Financial Liabilities - Amendments to IAS 32

These amendments clarify the meaning of 'currently has a legally enforceable right to set-off' and the criteria for non-simultaneous settlement mechanisms of clearing houses to qualify for offsetting and is applied retrospectively. These amendments have no impact on the Company and Group, since none of the entities in the Company and Group have any offsetting arrangements.

### Novation of Derivatives and Continuation of Hedge Accounting - Amendments to IAS 39

These amendments provide relief from discontinuing hedge accounting when novation of a derivative designated as a hedging instrument meets certain criteria and retrospective application is required. These amendments have no impact on the Company and Group as the Company and Group have not novated its derivatives during the current or prior periods.

### **IFRIC 21 Levies**

IFRIC 21 clarifies that an entity recognises a liability for a levy when the activity that triggers payment, as identified by the relevant legislation, occurs. For a levy that is triggered upon reaching a minimum threshold, the interpretation clarifies that no liability should be anticipated before the specified minimum threshold is reached. Retrospective application is required for IFRIC 21. This interpretation has no material impact on the Company and Group as it has applied the recognition principles under IAS 37 Provisions, Contingent Liabilities and Contingent Assets consistent with the requirements of IFRIC 21 during the year.

### Annual Improvements 2010-2012 Cycle

In the 2010-2012 annual improvements cycle, the IASB issued seven amendments to six standards, which included an amendment to IFRS 13 Fair Value Measurement. The amendment to IFRS 13 is effective immediately and, thus, for periods beginning at 1 January 2014, and it clarifies in the Basis for Conclusions that short-term receivables and payables with no stated interest rates can be measured at invoice amounts when the effect of discounting is immaterial. This amendment to IFRS 13 has no impact on the Company and Group as the short-term receivables and payables are measured at invoice amounts.



### Annual Improvements 2011-2013 Cycle

In the 2011-2013 annual improvements cycle, the IASB issued four amendments to four standards, which included an amendment to IFRS 1 First-time Adoption of International Financial Reporting Standards. The amendment to IFRS 1 is effective immediately and, thus, for periods beginning at 1 January 2014, and clarifies in the Basis for Conclusions that an entity may choose to apply either a current standard or a new standard that is not yet mandatory, but permits early application, provided either standard is applied consistently throughout the periods presented in the entity's first IFRS financial statements. This amendment to IFRS 1 has no impact on the Company and Group, since the Company and Group are existing IFRS preparers.

### Standards issued but not yet effective

The standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Company and Group's financial statements are disclosed below. The Company and Group intend to adopt these standards, if applicable, when they become effective.

IAS 1 Disclosure Initiative - Amendments to IAS 1

Effective for annual periods beginning on or after 1 January 2016.

### **Key requirements**

The amendments to IAS 1 Presentation of Financial Statements clarify, rather than significantly change, existing IAS 1 requirements.

- The amendments clarify:
- The materiality requirements in IAS 1
- That specific line items in the statement(s) of profit or loss and OCI and the statement of financial position may be disaggregated
- · That entities have flexibility as to the order in which they present the notes to financial statements
- That the share of OCI of associates and joint ventures accounted for using the equity method must be presented in aggregate as a single line item, and classified between those items that will or will not be subsequently reclassified to profit or loss

Furthermore, the amendments clarify the requirements that apply when additional subtotals are presented in the statement of financial position and the statement(s) of profit or loss and other comprehensive income.

IFRS 10, IFRS 12 and IAS 28 Investment Entities: Applying the Consolidation Exception –

Amendments to IFRS 10, IFRS 12 and IAS 28

Effective for annual periods beginning on or after 1 January 2016. The Group and Company have assessed the impact of the above amendments and do not expect them to have an impact on the Group and Company

### **Key requirements**

The amendments adDr.ess issues that have arisen in applying the investment entities exception under IFRS 10. The amendments to IFRS 10 clarify that the exemption (in IFRS 10.4) from presenting consolidated financial statements applies to a parent entity that is a subsidiary of an investment entity, when the investment entity measures all of its subsidiaries at fair value.

Furthermore, the amendments to IFRS 10 clarify that only a subsidiary of an investment entity that is not an investment entity itself and that provides support services to the investment entity is consolidated. All other subsidiaries of an investment entity are measured at fair value. The amendments to IAS 28 allow the investor, when applying the equity method, to retain the fair value measurement applied by the investment entity associate or joint venture to its interests in subsidiaries.

### 2012-2014 cycle (issued in September 2014)

In the 2012-2014 annual improvements cycle, the IASB issued five amendments to four standards, summaries of which are provided below. The changes are effective 1 January 2016. Earlier application is permitted and must be disclosed.

### **IFRS 5 Non-Current Assets**

Held for Sale and Discontinued Operations



### Changes in methods of disposal

- Assets (or disposal groups) are generally disposed of either through sale or distribution to owners. The amendment clarifies that changing from one of these disposal methods to the other would not be considered a new plan of disposal, rather it is a continuation of the original plan. There is, therefore, no interruption of the application of the requirements in IFRS 5.
- The amendment must be applied prospectively

### **IFRS 7 Financial Instruments: Disclosures**

### Servicing contracts

- The amendment clarifies that a servicing contract that includes a fee can constitute continuing involvement in a financial asset. An entity must assess the nature of the fee and the arrangement against the guidance for continuing involvement in IFRS 7.B30 and IFRS 7.42C in order to assess whether the disclosures are required.
- The assessment of which servicing contracts constitute continuing involvement must be done retrospectively. However, the required disclosures would not need to be provided for any period beginning before the annual period in which the entity first applies the amendments.
- Applicability of the offsetting disclosures to condensed interim financial statements
- The amendment clarifies that the offsetting disclosure requirements do not apply to condensed interim financial statements, unless such disclosures provide a significant update to the information reported in the most recent annual report.
- The amendment must be applied retrospectively.

### IAS 19 Employee Benefits Discount rate: regional market issue

- The amendment clarifies that market depth of high quality corporate bonds is assessed based on the currency in which the
  obligation is denominated, rather than the country where the obligation is located. When there is no deep market for high
  quality corporate bonds in that currency, government bond rates must be used.
- The amendment must be applied prospectively.

### IAS 34 Interim Financial Reporting

Disclosure of information 'elsewhere in the interim financial report'

- The amendment clarifies that the required interim disclosures must either be in the interim financial statements or incorporated by cross-reference between the interim financial statements and wherever they are included within the interim financial report (e.g., in the management commentary or risk report).
- The other information within the interim financial report must be available to users on the same terms as the interim financial statements and at the same time.
- The amendment must be applied retrospectively.

### **IFRS 9 Financial Instruments**

In July 2014, the IASB issued the final version of IFRS 9 Financial Instruments which reflects all phases of the financial instruments project and replaces IAS 39 Financial Instruments: Recognition and Measurement and all previous versions of IFRS 9. The standard introduces new requirements for classification and measurement, impairment, and hedge accounting. IFRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Retrospective application is required, but comparative information is not compulsory. Early application of previous versions of IFRS 9 (2009, 2010 and 2013) is permitted if the date of initial application is before 1 February 2015. The adoption of IFRS 9 will have an effect on the classification and measurement of the Company and Group's financial assets, but no impact on the classification and measurement of the Group's financial liabilities. The company is still in the process of determining the impact of the new requirements of the standard.

### **IFRS 14 Regulatory Deferral Accounts**

IFRS 14 is an optional standard that allows an entity, whose activities are subject to rate-regulation, to continue applying most of its existing accounting policies for regulatory deferral account balances upon its first-time adoption of IFRS. Entities that adopt IFRS 14 must present the regulatory deferral accounts as separate line items on the statement of financial position and present movements in these account balances as separate line items in the statement of profitnd other comprehensive income. The standard requires disclosures on the nature of, and risks associated with, the entity's rate-regulation and the effects of that rate-regulation on its financial statements. IFRS 14 is effective for annual periods beginning on or after 1 January 2016. Since the Company and Group are existing IFRS preparers, this standard would not apply.



### Amendments to IAS 19 Defined Benefit Plans: Employee Contributions

IAS 19 requires an entity to consider contributions from employees or third parties when accounting for defined benefit plans. Where the contributions are linked to service, they should be attributed to periods of service as a negative benefit. These amendments clarify that, if the amount of the contributions is independent of the number of years of service, an entity is permitted to recognise such contributions as a reduction in the service cost in the period in which the service is rendered, instead of allocating the contributions to the periods of service. This amendment is effective for annual periods beginning on or after 1 July 2014. It is not expected that this amendment would be relevant to the Company and Group, since none of the entities within the Group has defined benefit plans with contributions from employees or third parties.

### Annual improvements 2010-2012 Cycle

These improvements are effective from 1 July 2014 and are not expected to have a material impact on the Company and Group. They include:

### **IFRS 2 Share-based Payment**

This improvement is applied prospectively and clarifies various issues relating to the definitions of performance and service conditions which are vesting conditions, including:

- A performance condition must contain a service condition
- A performance target must be met while the counterparty is rendering service.
- A performance target may relate to the operations or activities of an entity, or to those of another entity in the same group
- A performance condition may be a market or non-market condition
- If the counterparty, regardless of the reason, ceases to provide service during the vesting period, the service condition is not satisfied

### **IFRS 3 Business Combinations**

The amendment is applied prospectively and clarifies that all contingent consideration arrangements classified as liabilities (or assets) arising from a business combination should be subsequently measured at fair value through profit or loss whether or not they fall within the scope of IAS 39, ).

### Standards issued but not yet effective

### **IFRS 8 Operating Segments**

The amendments are applied retrospectively and clarify that

- An entity must disclose the judgements made by management in applying the aggregation criteria in paragraph 12 of IFRS 8, including a brief description of operating segments that have been aggregated and the economic characteristics (e.g., sales and gross margins) used to assess whether the segments are 'similar'.
- The reconciliation of segment assets to total assets is only required to be disclosed if the reconciliation is reported to the chief operating decision maker, similar to the required disclosure for segment liabilities (Note 34).

### IAS 16 Property, Plant and Equipment and IAS 38 Intangible Assets

The amendment is applied retrospectively and clarifies in IAS 16 and IAS 38 that the asset may be revalued by reference to observable data on either the gross or the net carrying amount. In addition, the accumulated depreciation or amortisation is the difference between the gross and carrying amounts of the asset.

### IAS 24 Related Party Disclosures

The amendment is applied retrospectively and clarifies that a management entity (an entity that provides key management personnel services) is a related party subject to the related party disclosures. In addition, an entity that uses a management entity is required to disclose the expenses incurred for management services.

### Annual improvements 2011-2013 Cycle

These improvements (which are not new issued standards) are effective from 1 July 2014 and are not expected to have a material impact on the Company and Group. They include:



### **IFRS 3 Business Combinations**

The amendment is applied prospectively and clarifies for the scope exceptions within IFRS 3 that:

- Joint arrangements, not just joint ventures, are outside the scope of IFRS 3
- This scope exception applies only to the accounting in the financial statements of the joint arrangement itself

### IFRS 13 Fair Value Measurement

The amendment is applied prospectively and clarifies that the portfolio exception in IFRS 13 can be applied not only to financial assets and financial liabilities, but also to other contracts within the scope of IFRS 9 (or IAS 39, as applicable).

### **IAS 40 Investment Property**

The description of ancillary services in IAS 40 differentiates between investment property and owner-occupied property (i.e., property, plant and equipment). The amendment is applied prospectively and clarifies that IFRS 3, and not the description of ancillary services in IAS 40, is used to determine if the transaction is the purchase of an asset or business combination.

### IFRS 15 Revenue from Contracts with Customers

IFRS 15 was issued in May 2014 and establishes a new five-step model that will apply to revenue arising from contracts with customers. Under IFRS 15 revenue is recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The principles in IFRS 15 provide a more structured approach to measuring and recognising revenue.

The new revenue standard is applicable to all entities and will supersede all current revenue recognition requirements under IFRS. Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2017 with early adoption permitted. The Company and Group is currently assessing the impact of IFRS 15 and plans to adopt the new standard on the required effective date.

### Amendments to IFRS 11 Joint Arrangements: Accounting for Acquisitions of Interests

The amendments to IFRS 11 require that a joint operator accounting for the acquisition of an interest in a joint operation, in which the activity of the joint operation constitutes a business must apply the relevant IFRS 3 principles for business combinations accounting. The amendments also clarify that a previously held interest in a joint operation is not re-measured on the acquisition of an additional interest in the same joint operation while joint control is retained. In addition, a scope exclusion has been added to IFRS 11 to specify that the amendments do not apply when the parties sharing joint control, including the reporting entity, are under common control of the same ultimate controlling party.

The amendments apply to both the acquisition of the initial interest in a joint operation and the acquisition of any additional interests in the same joint operation and are prospectively effective for annual periods beginning on or after 1 January 2016, with early adoption permitted. These amendments are not expected to have any impact to the Company and Group

### Amendments to IAS 16 and IAS 38: Clarification of Acceptable Methods of Depreciation and Amortisation

The amendments clarify the principle in IAS 16 and IAS 38 that revenue reflects a pattern of economic benefits that are generated from operating a business (of which the asset is part) rather than the economic benefits that are consumed through use of the asset. As a result, a revenue-based method cannot be used to depreciate property, plant and equipment and may only be used in very limited circumstances to amortise intangible assets. The amendments are effective prospectively for annual periods beginning on or after 1 January 2016, with early adoption permitted. These amendments are not expected to have any impact to the Group given that the Company and Group have not used a revenue-based method to depreciate its non-current assets.

### Amendments to IAS 16 and IAS 41 Agriculture: Bearer Plants

The amendments change the accounting requirements for biological assets that meet the definition of bearer plants. Under the amendments, biological assets that meet the definition of bearer plants will no longer be within the scope of IAS 41. Instead, IAS 16 will apply. After initial recognition, bearer plants will be measured under IAS 16 at accumulated cost (before maturity) and using either the cost model or revaluation model (after maturity). The amendments also require that produce that grows on bearer plants will remain in the scope of IAS 41 measured at fair value less costs to sell. For government grants related to bearer plants, IAS 20 Accounting for



Government Grants and Disclosure of Government Assistance will apply. The amendments are retrospectively effective for annual periods beginning on or after 1 January 2016, with early adoption permitted. These amendments are not expected to have any impact to the Company and Group as the Company and Group do not have any bearer plants.

### Amendments to IAS 27: Equity Method in Separate Financial Statements

The amendments will allow entities to use the equity method to account for investments in subsidiaries, joint ventures and associates in their separate financial statements. Entities already applying IFRS and electing to change to the equity method in its separate financial statements will have to apply that change retrospectively. For first-time adopters of IFRS electing to use the equity method in its separate financial statements, they will be required to apply this method from the date of transition to IFRS. The amendments are effective for annual periods beginning on or after 1 January 2016, with early adoption permitted. The group will continue assessing the impact to the financials statements.

### 4. Significant accounting policies

The accounting policies set out below have been applied consistently to all years presented in these financial statements (except as otherwise disclosed).

### a. Business Combinations and Goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred including acquisition cost, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets.

When the group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date.

Goodwill is initially measured at cost being the excess of the consideration transferred over the group's net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the group's cash generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash generating unit is less than their carrying amount, an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods.

The goodwill recognised by the group relates to Equity Bank Uganda subsidiary. It is the difference between consideration trsnafered and the FV of the assets and liabilities assumed After initial recognition the good will is assessed for impairment factoring in the financial performance of subsidiary.

When subsidiaries are sold, the difference between the selling price and the net assets plus cumulative translation differences and goodwill is recognised in profit or loss.

In the Group's accounts, investments in subsidiaries are accounted for at cost less accumulated impairments.

### b. Associates

The group accounts for the investment in associate' using the equity method of accounting. An associate is an entity in which the group has significant influence.

Under the equity method, the investment in the associate is carried in the statement of financial position at cost plus post acquisition changes in the group's share of net assets of the associate. Goodwill relating to the associate is included in the carrying amount of the investment and is not amortised or separately tested for impairment.



The income statement reflects the share of the results of operations of the associate. This is the profit attributable to equity holders of the associate and therefore is profit after tax and minority interests in the subsidiaries of the associates. Where there has been a change recognised in the equity or other comprehensive income of the associate, the group recognises its share of any changes and discloses this, when applicable, in other comprehensive income or the statement of changes in equity. Unrealised gains and losses resulting from transactions between the group and the associate are eliminated to the extent of the interest in the associate.

The financial statements of the associate are prepared for the same reporting period as the parent company. Where necessary, adjustments are made to bring the accounting policies in line with those of the group.

After application of the equity method, the group determines whether it is necessary to recognise an additional impairment loss on the group's investment in its associates. The group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case the group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount in profit or loss. The associate was however disposed of during the year.

### c. Foreign currency transactions

The Group's consolidated financial statements are presented in Kenya Shillings, which is also the parent company's functional currency. Each entity in the group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

### (i) Transactions and balances

Transactions in foreign currencies are initially recorded by the group entities at their respective functional currency rates prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency spot rate of exchange ruling at the reporting date. All differences arising from non-trading activities are taken to other operating income in the income statement. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined.

### (ii) Group companies

The assets and liabilities of foreign operations are translated into Kenya Shillings at the rate of exchange prevailing at the reporting date and their income statements are translated at average rates. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in income statement.

### (iii) Hyperinflationary economies

The Group considers an economy to be hyperinflationary if the cumulative inflation rate over three years is approaching, or exceeds, 100%. Balances from subsidiaries in hyperinflationary economies are consolidated after adjusting for effects of inflation on the balances and reported at current cost rather than historical cost. The comparative balances are also restated for the same effects. The gain or loss from the adjustment is passed through the profit or loss. In adjusting for the effects of inflation the bank uses the commodity price index as the basis for the adjustment. During the year, no subsidiary within the group operated in a hyper-inflationary economy. In previous year, South Sudan was reviewed for hyper inflation however the impact was not material to the group.

### d. Recognition of interest income, dividend and interest expense

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the group and the revenue can be reliably measured.

Interest income and expense are recognised in the income statement on the accrual basis. Interest income and expense presented in the income statement include:

Interest on financial assets and liabilities on the accrual basis taking into account the effective interest basis and interest on available-for-sale debt instruments on an effective interest basis.

Interest on financial assets and liabilities are considered to be the group's trading operations and are presented together with all other changes in the fair value of trading assets and liabilities in net trading income.

<u>Dividend</u> income is recognised when the bank's right to receive that payment is established.



### e. Fee and commission

Fee and commission income including account servicing fees, investment management fees, placement fees and syndication fees, are recognised as the related services are performed. Other fee and commission expense relates mainly to transaction and service fees, which are expensed as the services are received.

Deferred revenue including accrued interest on loans and advances and interest booked on placements with other banks are recognised as the related services are performed

### f. Net trading income

Net trading income comprises gains less losses related to trading assets and liabilities, and includes all realised and unrealised fair value changes, interest, and foreign exchange differences.

### g. Leasing

### (i) Determination

The determination of whether an arrangement is a lease or it contains a lease, is based on the substance of the arrangement and requires an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

### (ii) Group as a lessee

Leases which do not transfer to the Group substantially all the risk and benefits incidental to ownership of the leased items are operating leases. Operating lease payments are recognised as an expense in the income statement on a straight line basis over the lease term. Contingent rental payable are recognised as an expenses in the period in which they are incurred. The prepaid operating leases are accounted for as an asset using the straight line method of depreciation over the period of the lease.

Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

### h. Taxes

### (i) Current tax

Current tax assets and liabilities for the current and prior years are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

### (ii) Deferred tax

Deferred tax is provided on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax is recognised for all taxable temporary differences, except:

Where the deferred tax arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable income statement; and

In respect of taxable temporary differences associated with investments in subsidiaries and associates where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carry forward of unused tax credits and unused tax losses can be utilised, except:

Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and



In respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax relating to items recognised in other comprehensive income or equity are also recognised in other comprehensive income or equity and not in the income statement.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

### i. Financial assets and liabilities

### (i) Recognition

The Group initially recognises loans and advances, on the date that they are originated. Financial assets and liabilities are initially recognised on the trade date, i.e. the date at which the group becomes a party to the contractual provisions of the instrument.

### (ii) Initial measurement

The classification of financial instruments at initial recognition depends on the purpose and the management's intention for which the financial instruments were acquired and their characteristics. All financial instruments are measured initially at their fair value plus transaction costs, except in the case of financial assets and financial liabilities recorded at fair value through profit or loss.

### (iii) Derecognition

### Financial assets

The group derecognises a financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) when:

- The rights to receive cash flows from the asset have expired
- The group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the group has transferred substantially all the risks and rewards of the asset, or (b) the group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

### Financial Liabilities

The group derecognises a financial liability when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and recognition of new liability. The difference between carrying value of the original liability and the consideration paid is recognised in income statement.

### (iv) Offsetting Financial instruments

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, there is a currently legally enforceable right to set off the recognised amounts and there is an intention either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted by the accounting standards, or for gains and losses arising from a group of similar transactions such as in the group's trading activity.



### (v) Amortised cost measurement

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment for financial assets.

### (vi) Fair value measurement

The determination of fair values of financial assets and financial liabilities is based on quoted market prices or dealer price quotations for financial instruments traded in active markets at the reporting date without any deduction for transaction costs. Gain or loss on valuation of financial assets and liabilities is recognised in other comprehensive income. The fair value gains on trading securities is recognised in the profit or loss

For all other financial instruments not traded in an active market, the fair value is determined by using appropriate valuation techniques. Valuation techniques include the discounted cash flow method, comparison to similar instruments for which market observable prices exist, options pricing models, credit models and other relevant valuation models.

### (vii) Identification and measurement of impairment

At each reporting date, the Group assesses whether there is objective evidence that financial assets not carried at fair value through profit or loss are impaired. Financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the asset, and that the loss event has an impact on the future cash flows on the asset that can be estimated reliably.

The group considers evidence of impairment at both a specific asset and collective level. All individually significant financial assets are assessed for specific impairment. All significant assets found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Assets that are not individually significant are also collectively assessed for impairment.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a borrower, restructuring of a loan or advance by the group on terms that the group would not otherwise consider, indications that a borrower or issuer will enter bankruptcy, the disappearance of an active market for a security, or other observable data relating to assets such as adverse changes in the payment status of borrowers or issuers in the group, or economic conditions that correlate with defaults in the group and Bank.

In assessing collective impairment the group uses statistical modelling of historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for management's judgment as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical modelling. Default rates, loss rates and the expected timing of future recoveries are regularly benchmarked against actual outcomes to ensure that they remain appropriate.

Impairment losses on assets carried at amortised cost are measured as the difference between the carrying amount of the financial assets and the present value of estimated cash flows discounted at the assets' original effective interest rate. Losses are recognised in the income statement and reflected in an allowance account against loans and advances. Interest on the impaired asset continues to be recognised through the unwinding of the discount.

When a subsequent event causes the amount of impairment loss to decrease, the impairment loss is reversed through profit or loss (only applicable for loans and receivables and held-to-maturity assets). The reversal is limited to the amount that the balance would have been if no impairment had initially been recognised.

Impairment losses on available-for-sale debt investment are recognised by transferring the difference between the amortised acquisition cost and current fair value out of other comprehensive income to profit or loss. When a subsequent event causes the amount of impairment loss on an available-for-sale debt security to decrease, the impairment loss is reversed through profit or loss.

In the case of equity investments classified as available-for-sale, objective evidence would also include a 'significant' or 'prolonged' decline in the fair value of the investment below its cost. The group treats 'significant' generally as 20% and 'prolonged' as greater than 1 year. Where there is evidence of impairment, the cumulative loss measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognised in profit or loss, is removed from other comprehensive income and recognised in profit or loss. Impairment losses on equity investments are not reversed through profit or loss. Increases in the fair value after impairment are recognised directly in other comprehensive income and accumulated in equity.



### (viii) Renegotiated loans

Where possible, the bank seeks to restructure loans rather than take possession of collateral. This may involve extending the payment arrangements and the agreement of new loan conditions. Once the terms have been renegotiated, any impairment is measured using the original effective interest rate (EIR) as calculated before modification of terms and the loan is no longer considered past due. Management continually reviews renegotiated loans to ensure that all criteria are met and that future payments are likely to occur.

### (ix) Trading assets and liabilities

Trading assets and liabilities are those assets and liabilities that the group and the Bank acquires or incurs principally for the purpose of selling or repurchasing in the near term, or holds as part of a portfolio that is managed together for short-term profit or position taking.

Trading assets and liabilities are initially recognised and subsequently measured at fair value in the statement of financial position with transaction costs taken directly to profit or loss. All changes in fair value are recognised as part of net trading income in the income statement. Trading assets and liabilities are not reclassified subsequent to their initial recognition.

### (x) Loans and advances

Loans and advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and that the group does not intend to sell immediately or in the near term.

Loans and advances are initially measured at fair value plus incremental direct transaction costs, and subsequently measured at their amortised cost using the effective interest method less allowance for impairment, except when the group chooses to carry the loans and advances at fair value through profit or loss. The losses arising from the impairment are recognised in profit or loss. There are no loans and advances carried at fair value through the profit or loss during the year

### (xi) Financial guarantees

In the ordinary course of business, the bank gives financial guarantees, consisting of letters of credit, guarantees and acceptances. Financial guarantees are initially recognised in the financial statement (within 'other liabilities') at fair value, being the premium received. Subsequent to initial recognition, the bank's liability under each guarantee is measured at the higher of the amount initially recognised less, when appropriate, cumulative amortisation recognised in profit or loss, and the best estimate of expenditure required to settle any financial obligation arising as a result of the guarantee.

Any increase in the liability relating to financial guarantees is recorded in the income statement in credit loss expense. The premium received is recognised in the income statement in 'Net fees and commission income' on a straight line basis over the life of the guarantee.

### j. Cash and cash equivalents

Cash and cash equivalents include notes and coins on hand and unrestricted bank balances held with central banks and highly liquid financial assets with original maturities of less than three months, which are subject to insignificant risk of changes in their fair value, and are used by the group in the management of its short-term commitments.

Cash and cash equivalents are classified as loans and receivables and carried at amortised cost in the statement of financial position.

### k. Investment securities

### (i) Fair value through profit or loss

Fair value through profit or loss investment securities are those that are classified as either held-for-trading or those which are specifically designated as such. During the year only securities held for trading were accounted for at fair value through profit or loss

### (ii) Held-to-maturity

Held-to-maturity investments are non-derivative assets with fixed or determinable payments and fixed maturity that the group has the positive intent and ability to hold to maturity, and which are not designated at fair value through profit or loss or available-for-sale.

After initial recognition, held-to-maturity investments are carried at amortised cost using the effective interest method less impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the



effective interest rate. Any sale or reclassification of a significant amount of held-to-maturity investments not close to their maturity would result in the reclassification of all held-to-maturity investments as available-for-sale.

### (iii) Available-for-sale

Available-for-sale investments are non-derivative investments that are neither classified as held for trading nor designated at fair value through profit and loss. These are those securities that are intended to be held for an indefinite period of time and which may be sold in response to needs for liquidity or in response to changes in the market conditions. Unquoted equity securities whose fair value cannot be reliably measured are carried at cost. All other available-for-sale investments are carried at fair value, with unrealised gains/losses recognised as other comprehensive income in the available for sale reserve until the investment is derecognised or impaired.

Foreign exchange gains or losses on available-for-sale debt security investments are recognised in profit or loss.

The bank has not designated any loans or receivables as available for sale.

### (iv) Borrowings

Borrowings are recognised initially at fair value. After initial measurement borrowings are subsequently measured at amortised cost using the effective interest rate method.

### (v) Borrowing costs

Borrowing costs directly attributed to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective assets. All other borrowing costs are recognised as an expense when incurred. The bank did not have any qualifying assets during the year.

### l. Property and equipment

### (i) Recognition and measurement

Items of property and equipment are initially measured at cost less accumulated depreciation and impairment losses.

After initial recognition, some classes of property and equipment held by an associate (i.e. not held by the group) are measured at fair value less accumulated depreciation and impairment losses recognized after the date of the revaluation. Valuations are performed every 3 years to ensure that the fair value of the revalued asset does not differ materially from its carrying amount. The other company and subsidiary assets are measured at cost subsequent to initial recognition.

Any revaluation surplus is recorded in other comprehensive income and hence, credited to the asset revaluation reserve in equity, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in the income statement, in which case, the increase is recognised in the income statement. A revaluation deficit is recognised in the income statement, except to the extent that it offsets an existing surplus on the same asset recognised in the asset revaluation reserve Upon disposal, any revaluation reserve relating to the particular asset being sold is transferred to retained earnings.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost includes any other costs directly attributable to bringing the asset to a working condition for its intended use and the present value of the estimated costs of dismantling and removing the items and restoring the site on which they are located.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

### (ii) Subsequent costs

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the group and the Bank and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

### (iii) Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property and equipment in order to write down the carrying amount over its useful life to its residual value.. Freehold land is not depreciated.

The annual rates of depreciation (2.5% - 33.3%) in use are as follows:-

Freehold land	Nil
Buildings	2.5%
Motor vehicles	25%
Office equipment, furniture and fittings	12.5%
Computer hardware	33.3%
ATM machines, core banking software and hardware	20%
Village cell banking vans	25%

Leasehold improvements are written off over their estimated useful life or the lease period, whichever is shorter.

The assets' residual values, useful lives and methods of depreciation are reassessed at each financial year end and adjusted prospectively, as a change in an estimate, if appropriate.

Property and equipment is derecognised on disposal or when no future economic benefits are expected from its use.

Any gain or loss arising on derecognition of an asset is recognised in other operating income in the income statement in the year the asset is derecognised.

### (iv) Revaluation

Where assets are revalued, the whole class of the asset is revalued and carried at revalued amount. There were no revaluations done for the associate during the year.

### m. Intangible Assets

The group's intangible assets include the value of computer software. An intangible asset is recognised only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to the group. Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

The useful lives of intangible assets are assessed to be finite or indefinite. Intangible assets with finite lives are amortised over the useful life. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in profit or loss in the expense category consistent with the function of the intangible asset.

Subsequent expenditure on software assets is capitalised when the recognition criteria for intangible assets are met. All other expenditure is expensed as incurred.

The intangible assets have a maximum useful life of five years.

The Bank's softwares are developed by external consultants and hence the Bank does not incur any research and development costs. Softwares in test mode stage are held as work in progress until they are certified as fully operational.

### n. Impairment of non-financial assets

The carrying amounts of the group's non-financial assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. The CGU is used when assessing for impairment. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, an appropriate valuation model is used. Impairment losses are recognised in profit or loss in those expense categories consistent with the function of the impaired asset, except for a property previously re-valued where the valuation was taken to other comprehensive income. In this case, the impairment



loss is also recognised in other comprehensive income up to the amount of any previous revaluation.

For assets other than goodwill an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceeds the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss. Impairment losses on goodwill are not reversed.

### o. Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to any provision is presented in profit or loss net of any reimbursement.

### p. Employee benefits

### (i) Defined contribution plans

Obligations for contributions to defined contribution pension plans are recognised as an expense in profit or loss when they are due.

### (ii) Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

A provision is recognised for the amount expected to be paid under short-term cash bonus and leave if the group has a present obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

### q. Earnings per share

The group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the income attributable to ordinary shareholders of the group by the weighted average number of ordinary shares outstanding during the year.

### r. Dividends

Dividends are recognised as a liability and deducted from equity in the year in which they are declared. Proposed dividends are disclosed as a separate component of equity until declared.

### s. Sale and repurchase agreements

Securities purchased from the Central Bank of Kenya under agreement to resell (reverse repos), are disclosed as treasury bills as they are held to maturity after which they are repurchased and are not negotiable or discounted during the tenure.

### t. Deposits from customers

Deposits from customers are recognized and accounted for on receipt basis as liabilities. Interest expense is accrued on the deposits on a daily basis.

### u. Work In Progress

Work in progress are assets paid for but have not be put in service and include software, computers, equipment. These are not depreciated and are capitalized when commissioned for use.

### v. Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income over the period necessary to match the grant on a systematic basis to the costs that it is intended to compensate. Where the grant relates to an asset, it is recognised as deferred income and released to income in equal amounts over the expected useful life of the related asset.



### 5. Financial risk management

### a. Introduction and overview

The Group has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- market risks

This note presents information about the group's exposure to each of the above risks, the group's objectives, policies and processes for measuring and managing risk, and the group's management of capital. There were no changes in the risk and capital management policies during the current financial period

### Risk management framework

The Board of Directors have overall responsibility for the establishment and oversight of the group's risk management framework. The Board has established the Board Risk Management Committee, which is responsible for developing and monitoring group risk management policies in their specified areas. All Board committees have both executive and non-executive members and report regularly to the Board of Directors on their activities.

The group's risk management policies are established to identify and analyse the risks faced by the group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

The Risk Management Committee is responsible for monitoring compliance with the group's risk management policies and procedures, and for reviewing the adequacy of the risk management framework in relation to the risks faced by the group. The Board Risk Management Committee is assisted in these functions by Risk Management Department. Internal Audit undertakes both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the Board Risk Management Committee.

### b. Credit risk

Credit risk is the risk of financial loss to the group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the group's loans and advances to customers and other banks and investment securities. For risk management reporting purposes, the group considers and consolidates all elements of credit risk exposure.

### Management of credit risk

The Board of Directors has delegated responsibility for the management of credit risk to the group management through the Chief Executive Officer. Management has delegated this responsibility to various Credit committees as prescribed in the Group's Credit Charter. A separate Group Credit Committee, reporting to the Chief Executive Officer, is responsible for oversight of the group's credit risk, including:

- Formulating credit policies in consultation with business units, covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures, and compliance with regulatory and statutory requirements.
- **Establishing the authorisation structure** for the approval and renewal of credit facilities. Authorisation limits are allocated to various Credit committees as stipulated in the group's Credit Charter.
- Reviewing and assessing credit risk. The group Credit Committee assesses all credit exposures in excess of designated limits, prior to facilities being committed to customers by the business unit concerned. Renewals and reviews of facilities are subject to the same review process.
- Limiting concentrations of exposure to counterparties, geographies and industries (for loans and advances) and by issuer, credit rating band, market liquidity and country (for investment securities).
- Developing and maintaining the group's risk grading in order to categorise exposures according to the degree of risk of financial loss faced and to focus management on the attendant risks. The risk grading system is used in determining where impairment provisions may be required against specific credit exposures. The current risk grading framework consists of five grades reflecting varying degrees of risk of default and the availability of collateral or other credit risk mitigation.



### b. Credit risk (continued)

The responsibility for setting risk grades lies with the final approving executive / committee as appropriate. Risk grades are subject to regular reviews by group's Credit Risk department.

- **Reviewing compliance** of business units with agreed exposure limits, including those for selected industries, country risk and product types. Regular reports are provided to Bank Credit on the credit quality of local portfolios and appropriate corrective action is taken.
- **Providing advice, guidance and specialist skills** to business units to promote best practice throughout the group in the management of credit risk.

Each business unit is required to implement group credit policies and procedures, with credit approval authorities delegated from the group Credit Committee. Each business unit has a Credit Risk Manager who reports on all credit related matters to local management and the group Credit Committee. Each business unit is responsible for the quality and performance of its credit portfolio and for monitoring and controlling all credit risks in its portfolios, including those subject to central approval.

Regular audits of business units and group Credit processes are undertaken by Internal Audit.

The group's maximum exposure to credit risk for the components of the statement of financial position at 31st December 2014 and 2013 is the carrying amount as illustrated in the table below:

### **Exposure to credit risk**

### (i) Loans and advances to customers

		Gro	oup	Com	pany
In millions of Kenya Shillings	Notes	2014	2013	2014	2013
Amortised cost	20	221,556	177,363	-	157,330
Individually impaired					
Grade 3: Substandard		1,657	1,266	-	1,016
Grade 4: Impaired (doubtful)		4,631	5,726	-	5,106
Grade 5: Impaired (loss)		3,260	2,255	-	2,067
Gross amount		9,548	9,247	-	8,189
Allowance for impairment		(6,613)	(4,760)	-	(4,759)
Past due but not impaired		2,935	4,487	-	3,430
Collectively impaired					
Grade 1: Normal		203, 343	163,085	-	145,281
Grade 2: Watch		8,665	5,031	-	3,860
Gross amount		212,008	168,116	-	149,141
Allowance for impairment		(773)	(1,240)	-	(542)
Carrying amount		211, 235	166,876	-	148,599
Total carrying amount		214, 170	171,363	-	152,029

Grade 1, grade 2, Represents loans and advances that are not impaired. Grade 3, grade 4 and grade 5 refer to the impaired loans and advances that have been impaired as per the banks credit policy and internal model. This represents the loans and advances that the bank cannot collect according to contractual terms of the loan agreements.



### b. Credit risk (continued)

### (ii) Cash and cash equivalents

	Gro	oup	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Cash and balances with bank	16,363	13,657	8,418	7,342
Unrestricted balances with Central Banks	17,887	11,674	-	6,229
Money market placements	13,968	9,197	-	8,359
Total	48,218	34,528	8,418	21,930
Less: Restricted balances with Central Bank	(1,179)	(1,486)	-	-
Cash and Cash equivalents	47,039	33,042	8,418	-

### (iii) Investment securities

	Gre	Group		Company	
In millions of Kenya Shillings	2014	2013	2014	2013	
Held to maturity					
As at 1 January	33,449	31,108	-	22,798	
Purchase of Investment securities	5,959	6,183	-	1,234	
Retirement of bonds due to maturity	(6,151)	(3,842)	-	(2,306)	
	33,257	33,449	-	21,726	

	Gro	oup	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Available for sale				
As at 1 January	11,123	9,993	-	9,993
Purchase of Investment securities	10,879	8,826	-	8,826
Sales of Investment Securities	(6,926)	(7,726)	-	(7,596)
Reclassification to profit or loss	(8)	(157)	-	(157)
Profit / (Loss) on fair valuation	44	187	-	159
	15,112	11,123	-	11,223
As at 31 December	48,369	44,571	-	32,949

### Impaired loans

Impaired loans are loans for which the group determines that it is probable that it will be unable to collect all principal and interest due according to the contractual terms of the loan agreements. These loans are graded 3, 4 and 5 in the group's internal credit risk grading system.

### Past due but not impaired loans

These are loans where contractual interest or principal payments are past due but the group believes that impairment is not appropriate on the basis of the level of security / collateral available and / or the stage of collection of amounts owed to the group.

### Allowances for impairment

The group establishes an allowance for impairment losses that represents its estimate of incurred losses in its loan portfolio. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loan loss allowance established for Banks of homogeneous assets in respect of losses that have been incurred but have not been identified on loans subject to individual assessment for impairment.



### b. Credit risk (continued)

### Write-off policy

The group writes off a loan balance when the credit department determines that the loans are uncollectible. This determination is reached after considering information such as the occurrence of significant changes in the borrower's financial position such that the borrower can no longer pay the obligation or that proceeds from collateral have failed to cover the entire facility outstanding. For smaller balance standardised loans, charge off decisions generally are based on a product specific past due status.

### Collateral on Loans and Advances

The group holds collateral against loans and advances to customers in the form of mortgage interests over property, other registered securities over assets, and guarantees. Estimates of fair value are based on the value of collateral assessed at the time of borrowing, and generally are not updated except when a loan is individually assessed as impaired or when a borrower has cleared a loan and would like to obtain another facility at the time when the validity of the valuation has since expired.

An estimate of the fair value of collateral and other security enhancements held against financial assets is shown below: The group has the obligation to return the securities to the customers upon settlement of the obligation. There are no other significant terms and conditions associated with the use of the collateral.

### Loans and advances to customers

	Gro	oup	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Against individually impaired				
Property	5,250	4,631	-	4,531
Equities	-	22	-	22
Other	808	1,567	-	1,498
Against collectively impaired				
Property	4,108	1,623	-	225
Equities	1	2	-	2
Other	2,011	2,132	-	126
Against past due but not impaired				
Property	146,781	60,424	-	60,409
Equities	3,434	35	-	35
Other*	56,955	46,699	-	46,649
Total	219,348	117,134	-	113,497

<sup>\*</sup>Other includes log books, cash cover, debentures and director's guarantees.

The group monitors concentration of credit risk by sector. An analysis of concentrations of credit risk at the reporting date is shown below:

### Loans and advances to customers

	G	oup	Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Concentration by sector					
Consumer	51,026	48,021	-	43,448	
Micro Enterprises	16,072	13,649	-	13,209	
Agriculture	6,364	5,455	-	5,379	
Small Enterprises	94,772	81,249	-	66,305	
Medium Enterprises	53,322	28,989	-	28,989	
	221,556	177,363	_	157,330	



### b. Credit risk (continued)

### (iv) Liquidity risks

Liquidity risk is the risk that the group will encounter difficulty in meeting obligations from its financial liabilities.

### Management of liquidity risk

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

Treasury maintains a portfolio of short-term liquid assets, largely made up of short-term liquid investment securities, loans and advances to banks and other inter-bank facilities, to ensure that sufficient liquidity is maintained within the group as a whole. The daily liquidity position is monitored and regular liquidity stress testing is conducted under a variety of scenarios covering both normal and more severe market conditions. All liquidity policies and procedures are subject to review and approval by Board Risk Management Committee.

### Exposure to liquidity risk

The key measure used by the group for managing liquidity risk is the ratio of net liquid assets to deposits from customers.

Details of the reported Bank ratio of net liquid assets to deposits at the reporting date and during the reporting year were as follows:

### At 31 December 2014

	Kenya	Uganda	South Sudan	Rwanda	Tanzania
At 31 December	30%	42%	82%	49%	43%
Average for the year	32%	38%	77%	44%	46%
Maximum for the year	34%	55%	83%	65%	58%
Minimum for the year	27%	25%	73%	23%	35%
Minimum statutory requirement	20%	20%	20%	20%	20%

### At 31 December 2013

	Kenya	Uganda	South Sudan	Rwanda	Tanzania
At 31 December	34%	49%	73%	27%	34%
Average for the year	41%	43%	71%	43%	44%
Maximum for the year	45%	49%	75%	69%	65%
Minimum for the year	34%	38%	68%	27%	34%
Minimum statutory requirement	20%	20%	20%	20%	20%



### b. Credit risk (continued)

### (i) Group - 2014

The following tables show maturity of the discounted cash flows payable up to the periods indicated:

In millions of Kenya Shillings	Less than 3 months	3-6 Months	6-12 Months	1-5 Years	More than 5 years	Totals
Financial assets						
Cash and cash equivalents	46,603	-	-	-	1,517	48,120
Loans and advances to customers	18,144	6,690	25,913	108,229	82,976	241,952
Investment securities	2,147	3,421	9,626	8,446	27,384	51,024
Amounts due from related parties	189	-	-	-	-	189
Accounts receivable	7,716	-	-	\ <del>-</del>	-	7,716
Funds in clearing	1,345	-	-	-	-	1,345
Total financial assets	76,144	10,111	35,539	116,674	111,878	350,346
Financial liabilities						
Deposits from customers	77,853	8,428	15,394	147,018	198	248,892
Borrowed funds	4,427	1,184	7,089	18,024	-	30,724
Accounts payable						
Total financial liabilities	82,280	9,612	22,483	165,043	198	279,616
Liquidity Gap 31 December 2014	-6,136	499	13,056	-48,369	111,680	70,730

### **Group - 2013**

In millions of Kenya Shillings	Less than 3 months	3-6 Months	6-12 Months	1-5 Years	More than 5 years	Totals
Financial assets				49		
Cash and cash equivalents	31,625	-	-	976	-	32,601
Loans and advances to customers	9,235	2,780	19,670	84,652	82,641	198,977
Investment securities	1,025	5,167	8,127	5,610	32,268	52,197
Amounts due from related parties	122	-	-	-	-	122
Accounts receivable	5,593	-	-	-	-	5,593
Funds in clearing	1,342	1 -	-	-	-	1,342
Total financial assets	48,942	7,947	27,797	91,238	114,909	290,832
Financial liabilities						
Deposits from customers	39,916	4,435	6,652	168,534	2,218	221,755
Borrowed funds	2,366	957	1,951	5,014	21,724	32,012
Total financial liabilities	42,282	5,392	8,603	178,562	23,942	253,767
Liquidity Gap 31 December 2013	6,660	2,555	19,194	[87,324]	90,967	39,105



### (ii) Company - 2014

In millions of Kenya Shillings	Less than 3 months	3-6 Months	6-12 Months	1-5 Years	More than 5 years	Totals
Financial assets			A			
Cash and cash equivalents	8,418		-	-	-	8,418
Total Financial assets	8,418		-	-	-	8,418
Financial liabilities						
Deposits from customers						
Amounts due to related parties	-		-	-	-	-
Borrowed funds		-	-	-	-	-
Total Financial liabilities		-		-	-	-
Liquidity Gap 30 September 2014	8,418	-		-	-	8,418

### Company - 2013

In:	Less than 3	2 / Mantha	/ 12 Mantha	4 F.V.	More than 5	Tatala
In millions of Kenya Shillings	Months	3-6 Months	6-12 Months	1-5 Years	years	Totals
Financial assets						
Cash and cash equivalents	21,067	-	-	976	-	22,043
Loans and advances to customers	7,746	1,796	17,250	70,644	80,030	177,466
Investment securities	151	1,447	1,098	5,610	32,268	40,574
Amounts due from related parties	1,063	-		- 1	-	1,063
Accounts receivable	5,066	-	-	-	-	5,066
Funds in clearing	790	-	-	-	-	790
Total Financial assets	35,882	3,243	18,348	77,231	112,298	247,002
Financial liabilities						
Deposits from customers	28,937	3,834	4,874	121,128	742	158,745
Borrowed funds	1,832		1,778	4,977	17,025	25,612
Total Financial liabilities	30,769	3,834	6,652	126,105	17,767	184,357
Liquidity Gap 31 December 2013	5,113	(591)	11,696	(48,874)	94,531	62,645

### c. Market risks

Market risk is the risk that changes in market prices, such as interest rate, equity prices, foreign exchange rates and credit spreads (not relating to changes in the obligor's / issuer's credit standing) will affect the group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

### Management of market risks

The Group separates its exposure to market risk between trading and non-trading portfolios. Trading portfolios include positions arising from market making and proprietary position taking, together with financial assets and liabilities that are managed on a fair value basis.

All foreign exchange risk within the group is managed by the Treasury Department. Accordingly, the foreign exchange position is treated as part of the group's trading portfolios for risk management purposes (refer to note 33).

Overall authority for market risk is vested in the Board Risk Management Committee. The Finance and Treasury Departments in collaboration with the Risk Management Department are responsible for the development of detailed risk management policies (subject to review and approval by Board Risk Management Committee) and for the day-to-day review of their implementation.



### c. Market risk (continued)

### Exposure to market risks - trading portfolios

Currently, Group does not hold a significant trading portfolio and is therefore not largely exposed to market risks associated with such portfolios (Note 33). The concentrations of foreign exchange is disclosed in note 33.

### Exposure to interest rate risk - non-trading portfolios

The principal risk to which non-trading portfolios are exposed is the risk of loss from fluctuations in the future cash flows or fair values of financial instruments because of a change in market interest rates. Interest rate risk is managed principally through monitoring interest rate gaps and by having pre-approved limits for repricing bands. The Board Risk Management Committee is the monitoring body for compliance with these limits and is assisted by Treasury Back Office and Finance Department in the day-to-day monitoring activities, while Risk Management Department carries out regular reviews. A summary of the group's interest rate gap position on non-trading portfolios is as follows:

### Group Interest Rate Risk - Financial assets and liabilities subject to interest rate fluctuations.

In millions of Kenya Shillings	Carrying amount	Less than 3 Months	3-6 Months	6-12 Months	1-5 Years	More than 5 years
31 December 2014						
Assets						
Cash and cash equivalents	17,331	17,331	-	-4	-	- 20
Loans and advances to customers	214,170	18,144	6,690	25,913	92,503	70,920
Investment securities	48,369	2,147	3,420	9,626	7,820	25,356
	279,870	37,622	10,110	35,539	100,322	96,276
Liabilities						
Deposits from customers	245,582	77,853	8,428	15,394	143,713	194
Borrowed funds	30,242	4,427	1,184	7,089	17,542	-
	275,823	82,280	9,612	22,483	161,255	194
Interest rate sensitivity gap at 31 December 2014	(4,047)	(44,658)	498	13,056	(60,933)	96,082
31 December 2013						
Assets						
Cash and cash equivalents	9,197	8,333	-	-	864	-
Loans and advances to customers	171,363	10,161	2,780	19,670	74,914	63,838
Investment securities	44,572	1,567	4,625	8,127	4,965	25,288
	225,132	20,061	7,405	27,797	80,743	89,126
Liabilities						
Deposits from customers	195,153	35,127	3,903	5,855	148,316	1,952
Borrowed funds	26,736	2,448	875	1,951	4,385	17,025
	221,889	37,575	4,778	7,806	152,701	18,977
Interest rate sensitivity gap at 31 December 2013	3,243	(17,514)	2,627	19,991	(71,958)	70,149



### c. Market risk (continued)

### **Company Interest Rate Risk**

In millions of Kenya Shillings	Carrying amount	Less than 3 Months	3-6 Months	6-12 Months	1-5 Years	More than 5 years
31 December 2014	·		_			
Assets						
Cash and cash equivalents	8,418	8,418	-	-	-	-
Loans and advances to customers						
Investment securities						
	8,418	8,418	-	-	-	-
Liabilities					_	
Deposits from customers		-				
Long term borrowings	-					
Interest rate sensitivity gap at 31 December 2014	8,418	8,418				
31 December 2013			KAND			
Assets						
Cash and cash equivalents	8,359	7,495	-	-	864	-
Loans and advances to customers	152,029	8,674	1,796	17,250	62,517	61,792
Investment securities	32,949	151	1,447	1,098	4,965	25,288
	193,337	16,320	3,243	18,348	68,346	87,080
Liabilities			, T			
Deposits from customers	158,745	28,574	3,175	4,762	120,646	1,588
Long term borrowings	25,612	1,832	-	1,778	4,977	17,025
	184,357	30,406	3,175	6,540	125,623	18,613
Interest rate sensitivity gap at 31 December 2013	8,980	(14,086)	68	11,808	(57,277)	68,467

During the year, a 5% increase/decrease of the annual interest rate would have the following effect on the profit and loss and on equity

		GROUP		BANK	
		Profit and loss	Equity	Profit an d loss	Equity
2014	+5%	345	241	348	244
2013	-5%	30	21	298	209

### Exposure to other market risks – non-trading portfolios

Credit spread risk (not relating to changes in the obligor / issuer's credit standing) on debt securities held by Treasury and equity price risk is subject to regular monitoring by Board Risk Management Committee. Currently, the exposure to other market risks on non-trading portfolio is not significant in relation to the overall results and financial position of the group.

### d. Capital management

Regulatory capital

The Central Bank of Kenya sets and monitors capital requirements for the Banking industry as a whole.

In implementing current capital requirements The Central Bank of Kenya requires the Bank to maintain a prescribed ratio of total capital to total risk-weighted assets.

The Group's regulatory capital is analysed into two tiers:

Tier 1 capital, which includes ordinary share capital, share premium, retained earnings, after deductions for goodwill and
intangible assets (excluding computer software), and other regulatory adjustments relating to items that are included in
equity but are treated differently for capital adequacy purposes.



### d. Capital Management (continued)

• Tier 2 capital, which includes qualifying subordinated liabilities, collective impairment allowances and the element of the fair value reserve relating to unrealised gains on equity instruments classified as available-for-sale.

Various limits are applied to elements of the capital base; qualifying tier 2 capital cannot exceed tier 1 capital; and qualifying term subordinated loan capital may not exceed 50 percent of tier 1 capital.

The group's and the Bank's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the group and the Bank recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

The group and Bank has complied with all externally imposed capital requirements throughout the year.

The Bank's regulatory capital position at 31 December was as follows:

	Gro	oup	Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Tier 1 capital					
Ordinary share capital (Note 28)	1,851	1,851	1,851	1,851	
Share premium (Note 28)	12,161	12,161	12,161	12,161	
Retained earnings	43,055	32,590	41,253	31,272	
Goodwill	(887)	(887)	-	-	
Less investment in equity instruments of other institutions- (Note 17 (a) and (b))	-	(1,574)	-	(10,526)	
Total	56,180	44,141	55,265	34,758	
Tier 2 capital					
Collective allowances for impairment (Note 28d)	1,020	753		578	
Qualifying subordinated liabilities	6,049	8,814		8,814	
Total	7,069	9,549		9,393	
Total regulatory capital	63,249	53,690		44,151	
Total Risk-weighted assets	302,537	208, 849		187,346	
Capital ratios					
Total regulatory capital expressed as a percentage of total risk-weighted assets	21%	26%		24%	
Total tier 1 capital expressed as a percentage of risk- weighted assets	19%	21%		19%	

### 6. Use of estimates and judgments

Management discusses with the Board Audit Committee all the developments, selection and disclosure of the group's and the Company's critical accounting policies and estimates and the application of these policies and estimates as disclosed in notes 2.2, above.



### 7. Financial assets and liabilities

### Group

Accounting classifications and fair values In millions of Kenya Shillings	Held to maturity	Loans and receivables	Available for sale	Other amortised cost	Total carrying amount	Fair Value
31 December 2014						
Assets						
Cash and cash equivalents	(/ -	48,218	-		48,218	48,120
Loans and advances	-	214,170	-	-	214,170	241,952
Investment securities	31,552		16,817	-	48,369	51,024
	31,552	262,388	16,817		310,757	341,096
Liabilities						
Deposits from customers	-	-	-	(245,582)	((245,582	(248,892)
Borrowed funds	-	بكر	-	(30,242)	(30,242)	(30,724)
	-	-	-	(275,824)	(275,824)	(279,616)
31 December 2013						
Assets						
Cash and cash equivalents	-	34,528	-	- 1 -	34,528	34,640
Loans and advances	-	171,363	T -		171,363	198,977
Investment securities	33,349	-	11,223	-	44,572	52,197
	33,349	205,891	11,223	-	250,463	285,814
Liabilities						
Deposits from customers	-	-	1 2 -	(195,153)	(195,153)	(221,755)
Borrowed funds	-			(26,736)	(26,736)	(32,012)
	-	-		(221,889)	(221,889)	(253,767)



### 7. Financial assets and liabilities (continued)

### Company

In millions of Kenya Shillings	Held to maturity	Loans and receivables	Available for sale	Other amortised cost	Total carrying amount	Fair Value
31 December 2014*						
Assets						
Cash and cash equivalents	-	-	-	8,418	8,418-	8,418
Loans and advances		-		-	-	-
Investment securities	- // /	-	-		-	-
	-	-	-	8,418-	8,418-	8,418
Liabilities				-		
Deposits from customers	-	-	-	-	-	-
Borrowed funds	-	-	-	-	-	-
	-	-	-	8,418	8,418	8,418
31 December 2013						
Assets						
Cash and cash equivalents	-	-	-	21,930	21,930	22,043
Loans and advances	-	152,029	-	-4	152,029	177,467
Investment securities	21,726	-	11,223	-	32,949	40,574
	21,726	152,029	11,223	21,930	206,908	240,084
Liabilities				0		
Deposits from customers	-	-	<i></i>	(158,745)	(158,745)	(184,401)
Borrowed funds	-	-	<u>.</u>	(25,612)	(25,612)	(30,958)
				(184,357)	(184,357)	(215,359)

The fair value of financial instruments is included at the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, or in its absence, the most advantageous market to which the Group has access at that date. The fair value of a liability reflects its non-performance risk. The fair value of cash and cash equivalents, loans and advances, other assets, customer deposits, borrowed funds and other liabilities are evaluated by the Group based on parameters such as interest rates, specific country factors and individual creditworthiness of the customer. The valuation is performed on a discounted cash flow basis. Based on this evaluation, allowances are taken to account for the expected losses of the receivables.

### Valuation methods and assumptions

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following methods and assumptions were used to estimate the fair values. The fair values of the quoted notes and bonds are based on price quotations at the reporting date. The fair value of unquoted instruments, loans from banks and other financial liabilities, obligations under finance leases, as well as other non-current financial liabilities is estimated by discounting future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities. In addition to being sensitive to a reasonably possible change in the forecast cash flows or the discount rate, the fair value of the equity instruments is also sensitive to a reasonably possible change in the growth rates. The valuation requires management to use unobservable inputs in the model, of which the



### 7. Financial assets and liabilities (continued)

significant unobservable inputs are disclosed in the tables below. Management regularly assesses a range of reasonably possible alternatives for those significant unobservable inputs and determines their impact on the total fair value.

The fair values of remaining AFS financial assets are derived from quoted market prices in active markets.

There have been no transfers between Level 1 and Level 2 during the year ended 31 December 2014.

The table below shows certain financial assets and financial liabilities that have been measured at either fair value, analysed by the level of valuation method. The three levels of valuation methodology used are:

- Level 1 use quoted prices in active markets for identical assets or liabilities
- Level 2 use inputs for the asset or liability other than quoted prices, that are observable either directly or indirectly
- Level 3 use inputs for the asset or liability that are not based on observable market data such as internal models or other valuation methods.

	Valuation Technique	Significant Observable Input	Range (Weighted Average)	
Level 1				
Cash and cash equivalents				
Investment securities- Available for sale				
-Treasury bills	Fair value at closing rate	Quoted prices in active market	7%-8%	
Investment securities-held to maturity-Treasury bonds	yield rate	yield rate	9.5%-10.5%	
Level 2		1 To 1		
Loans and advances to customers	Discounted cashflow	Constant prepayment Rate	8%-20%	
Financial liabilities				
Deposits from customers- fixed deposits	Discounted cash flow	Fixed rate and fixed time period	7%	
Borrowed funds	Discounted cashflow	2.5%+ Libor rate		

### Fair value hierarchy.

In millions of Kenya Shillings	Level 1	Level 2	Level 3	Total
Group				
At 31 December 2014				
Financial assets at fair value				
Cash and cash equivalents	48,120			48,120
Loans and advances		241,952	-	241,952
Investment securities-Available for sale	15,942	-	-	15,942
Investment securities-Held to maturity	35,082			35,082
Total financial assets at fair value	99,144	241,952	-	341,096
Financial liabilities at Fair value				
Deposits from customers	-	248,892	-	248,892
Borrowed funds	-	30,724	-	30,724
Total liabilities at fair value	-	279,616	-	279,616



#### 7. Financial assets and liabilities (continued)

In millions of Kenya Shillings	Level 1	Level 2	Level 3	Total
Group				
At 31 December 2013				
Financial assets at fair value				
Available for sale financial assets				
Non-current and current investment				
Government bonds and bills	11,223			11,223
Total financial assets at fair value	11,223	-		11,223
Financial liabilities at fair value				
Deposits from customers	-	221,755	-	221,755
Borrowed funds	-	32,012	-	32,012
Total financial liabilities at fair value	-	253,767	-	253,767

#### 8. Interest income

	Gro	oup	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Interest income				
Cash and cash equivalents	365	390	267	272
Loans and advances to customers	31,107	27,848	27,592	24,847
Investment securities	3,895	3,652	3,281	3,191
Total interest income	35,367	31,890	31,140	28,310
Interest expense				
Deposits from banks	(64)	(103)	(35)	(33)
Deposits from customers	(4,692)	(3,971)	(3,576)	(3,212)
Borrowings	(1,436))	(1,325)	(1,369)	(1,375)
Total interest expense	(6,192)	(5,399)	(4,980)	(4,620)
Net interest income	29,175	26,491	26,160	23,690

#### 9. Fee, commission and trading income

#### a. Net fee and commission income

		Group	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Retail banking customer fees	1,761	1,829	1,584	1,487
Corporate baking credit related fees	1,336	1,017	1,039	781
Other	200	146	15	23
Total fee and commission income	3,297	2,992	2,638	2,291

#### b. Net trading income

		Group	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Bonds trading income	46	66	46	66
Foreign exchange gain	2,345	1,866	1205	898
	2,391	1,932	1,251	964



#### 10. Other operating income

		Group	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Temporary overDr.afts / un-cleared effects	2,341	1,813	2,281	1,777
ATM-application & withDr.awal fees	1,820	1,535	1,561	1,387
Salary remittance commission	1,332	1,125	1,139	1,047
Counter withDr.awal charges	1,046	739	622	433
Other*	6,247	5,234	5,515	4,149
	12,786	10,446	11,118	8,793

<sup>\*</sup> Other income relates to charges on the various products and services offered by the group to the customers.

#### 11. Allowances for impairment

		Group	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Balance at 1 January	6,000	4,289	5,301	4,123
Specific provisions for the year	1,420	2,243	920	1,750
General provisions for the year	437	311	429	211
Interest suspended during the year*	534	734	399	673
Write-offs during the year	(738)	(1,425)	(624)	(1,331)
IAS 39 adjustment	(267)	(150)	(190)	(124)
Balance at 31 December	7,386	6,000	6,235	5,301

<sup>\*</sup>The interest suspended relates to the portion of interest income on non-performing loans not charged to profit or loss. IAS 39 adjustment relates to the difference in provision between IAS 39 requirements and Central Bank of Kenya prudential guidelines. Impairment loss for the year is arrived at as follows

		Group	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Charge for the year: General provisions	437	309	429	210
Specific provisions	1,420	2,243	920	1,750
	1,857	2,552	1,349	1,960
IAS 39 adjustment -write back of over provisions	(267)	(150)	(190)	(124)
Net impairment loss on financial assets	1590	2,402	1,159	1,836

#### 12. Personnel expenses

		Group	Comp	any
In millions of Kenya Shillings	2014	2013	2014	2013
Salaries and other staff costs	10,510	8,509	8,501	6,959
Contributions to defined contribution plans	304	534	290	446
	10,814	9,043	8,791	7,405

Other staff costs include staff medical costs, staff training, staff bonus, staff welfare and staff insurance



#### 13. Operating lease expenses

Non-cancellable operating lease rentals paid are as follows:

	Gr	oup	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Lease rentals	1,592	1,319	1,088	839

The Group leases a number of branch and office premises under operating leases. The leases typically run for a year up to ten years, with an option to renew the lease after that date. Lease payments are increased accordingly to reflect market lease rentals as detailed in Note 31.



# 14. Property, equipment and leasehold land

# a. Property and equipment

# Group

In millions of Kenya Shillings	Freehold land & buildingsy	Leasehold improvements	Motor vehicles	Office equipment, furniture & fittings	Computers	Village cell banking vans	Work-in- Progress	Total
COST	197	998'9	197	2,928	6,215	103	576	16,582
At 1 January 2013	ı	676	30	355	235	1	1,822	3,118
Additions	ı	829	14	216	206	1	[1,114]	ı
Transfers								
Disposals	[8]	(178)	[6]	(29)	[34]	-	-	(258)
At 31 December 2013	189	7,542	232	3,470	6,622	103	1,284	19,442
Additions	110	1,030	33	505	1,287	-	438	3,400
Transfers	1	152	1	107	431		[069]	1
Disposals	[11]	[114]	[20]	[36]	[88]			(267)
At 31 December 2014	288	8,610	245	4,043	8,254	103	1,032	22,575
Group								
DEPRECIATION								
At 1 January 2013	21	2,279	103	1,297	3,771	39	1	7,510
Charge for the year	က	826	39	383	931	1	1	2,182
Disposals	[1]	[11]	(2)	- 2	[29]	_	-	(46)
At 31 December 2013	23	3,094	137	1,680	4,673	39	1	9,646
Charge for the year	က	776	41	433	1,142	-	I	2,563
Transfers	[16]	1	I	777	[44]	ı	1	(16)
Disposals	1	(32)	[20]	(24)	[20]	1	1	(146)
At 31 December 2014	10	7,006	158	2,133	5,701	39	1	12,047
NET CARRYING AMOUNT								
At 31 December 2013	166	877'7	95	1,790	1,949	99	1,284	9,796
At 31 December 2014	278	709'7	87	1,910	2,553	99	1,032	10,528



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	Freehold land &	Leasehold		Office equipment.			
In millions of Kenya Shillings	buildings	improvements	Motor Vehicles	furniture & fittings	Computers	Work-in-progress	Total
COST							
At 1 January 2013	07	4'806	123	2,317	5,729	115	13,133
Additions	1	557	13	199	178	1,249	2,196
Transfers		137	ı	42	168	[342]	1
Disposals		1	[3]	1	[27]	1	(30)
At 31 December 2013	07	5,503	133	2,558	6,048	1,017	15,299
Additions	-	729	31	255	1,261	231	2,507
Transfers	1	54		က	471	[528]	•
Disposals	1	(30)	[16]	(1)	_	_	(20)
At 31 December 2014	07	6,256	145	2,815	7,780	720	17,756
Transfered to EBKL As at 31st December 2014	(07)	(6,256)	(145)	(2,815)	(7,780)	(720)	(17,756)
Company							
DEPRECIATION							
At 1 January 2013	6	1,925	95	1,124	3,450		6,603
Charge for the year		618	15	279	872	1	1,784
Transfers		9	ı	13	[16]	1	•
Disposals	-	-1	(3)	1	(27)	1	(30)
At 31 December 2013	6	2,549	107	1,416	4,276		8,357
Charge for the year		682	18	294	1,055	1	2,049
Transfers			-	1	1		•
Disposals		(16)	[16]	[1]	1	1	(36)
At 31 December 2014	6	3,215	106	1,709	5,331		10,370
NET CARRYING AMOUNT							
At 31 December 2013	31	2,954	26	1,142	1,772	1,017	6,942
At 31 December 2014	31	3,041	39	1,106	2,449	720	7,386
Transfered to EBKL At 31							
December 2014	(31)	(3,041)	(38)	(1,106)	(2,449)	(720)	(2,386)

<sup>\*</sup> The depreciation on buildings is not reflected on this table since the charge for the year was Kshs 378,185.



#### 15. Intangible assets

#### a. Group

In millions of Kenya Shillings	Software	Work- in- progress	Total
COST			
At 1 January 2013	2,372	45	2,417
Additions	266	732	998
Transfers	25	(25)	-
At 31 December 2013	2,663	752	3,415
Additions - 2014	1,666	312	1,978
Transfers	638	[638]	-
Disposals	[83]	-	(83)
At 31 December 2014	4,884	426	5,310
AMORTISATION AND IMPAIREMENT  At 1 January 2013	1,002		1,002
Charge for the year	344		344
At 31 December 2013	1,346	-	1,346
Charge for the year - 2014	622	-	622
Disposals	[83]	·	(83)
At 31 December 2014	1,885	7.43-	1,885
NET CARRYING AMOUNT			
At 31 December 2013	1,317	752	2,069
At 31 December 2014	2,999	426	3,425

#### b. Company

In millions of Kenya Shillings	Software	Work- in- progress	Total		
COST					
At 1 January 2013	1,989	46	2,035		
Additions	179	557	736		
Transfers	25	(25)	-		
At 31 December 2013	2,193	578	2,771		
Additions	1,446	306	1,752		
Transfers	638	(638)	-		
At 31 December 2014	4,277	246	4,523		
Transfered to EBKL At 31 December 2014	(4,277)	(246)	(4,523)		



#### 15. Intangible assets (continued)

#### **AMORTISATION AND IMPAIREMENT**

At 1 January 2013	913	-	913
Charge for the year	316	-	316
Transfers	-	-	-
At 31 December 2013	1,229	-	1,229
Charge for the year	519	-	519
At 31 December 2014	1748	(	1,748
NET CARRYING AMOUNT			
At 31 December 2013	964	578	1,542
At 31 December 2014	2,529	246	2,775
Transfered to EBKL At 31 December 2014	(2,529)	(246)	(2,775)

The Group's intangible assets include the value of computer software. The WIP is composed of software in development.

#### 16. Other expenses

	Group		Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Software licensing and related expenses	1,430	613	1,360	524	
Auditors' remuneration	27	20	11	11	
Other*	7,711	7,135	6,078	4,790	
Balance at 31 December	9,168	7,768	7,449	5,325	

<sup>\*</sup>Other expenses mainly comprise of Office expenses, promotion expenses, consultancy fees, electricity, security, printing and stationery, printing of securities, repairs and subscriptions.

#### **17.**

#### a. Investment in associates

		Group	Com	Company		
In millions of Kenya Shillings	2014	2013	2014	2013		
Balance as at 1 January	1,574	1,457	1,113	1,113		
Share of profit	242	201	-	-		
Dividends received	(100)	(84)	-	-		
Proceeds from sale	(2,780)	_	(2,780)	-		
Balance as at 31 December	-	1,574	-	1,113		
Gain on disposal	(1,064)		(1,667)	- 6		
Share of profit from associate	(242)					
Ultimate gain and on disposal	(822)					
	(1,064)					

On 31 December 2014, the company disposed all its interest in the Associate Company and subsequently derecognised the assets from its books at the close of the year.



#### 17. (continued)

#### b. Investment in subsidiary companies

		Percentage –		iny
In millions of Kenya Shillings	Principal activity	shareholding	2014	2013
Equity Bank (Kenya) Ltd.	Banking	100%	39,733	-
Equity Bank Uganda Ltd.	Banking	100%	3,965	3,965
Equity Consulting Group Ltd.	Consultancy	100%	0.5	0.5
Equity Insurance Agency Ltd.	Insurance brokerage	100%	100	100
Equity Nominees Ltd.	Custodial services	100%	0.1	0.1
Equity Investment services Ltd.	Investment banking	100%	420	420
Finserve Africa Ltd.	IT outsourcing	100%	1,001	351
Equity Bank (South Sudan) Ltd.	Banking	100%	2,537	2,537
Equity Bank (Rwanda) Ltd.	Banking	100%	2,807	1,478
Equity Bank (Kenya) Ltd.	Banking	100%	1,000	
Equity Bank Tanzania Ltd.	Banking	100%	2,815	1,432
Equity Investment Bank Ltd.	Investment banking	100%	420	-
			54,799	10,284

During the year 2014, the Company injected additional capital in Finserve Africa Limited, Equity Bank Rwanda Limited, Equity Bank (Kenya) limited was incorporated during the year.

The Company had twelve wholly owned subsidiary companies as at 31 December 2014; Equity Bank (Kenya) Limited, Equity Bank Uganda Limited, Equity Bank Rwanda Limited, Equity Bank Tanzania Limited, Equity Consulting Group Limited, Equity Investment Services Limited, Equity Nominees Limited, Finserve Africa Limited, Equity Insurance Agency Limited, Francis Thuo and Partners and Equity Investment Bank. Equity Nominees Limited and Equity Investment Services Limited of the twelve subsidiaries were dormant as at the end of the year.

All the subsidiaries except Equity Bank Uganda Limited, Equity Bank Rwanda Limited, Equity Bank Tanzania Limited and Equity Bank Southern Sudan Limited are incorporated in Kenya.

# c. Goodwill arising from the acquisition of Equity Bank Uganda Limited (formerly Uganda Microfinance Limited (UML)

	2014	2013
In millions of Kenya Shillings	KShs	KShs
Purchase price for 100% stake	1,666	1,666
Add: Acquisition costs	34	34
Total acquisition cost	1,700	1,700
Less: Carrying amount of tangible and separable identifiable intangible assets	(554)	(554)
Less: Fair value adjustments of tangible assets and separable identifiable intangible assets	(259)	(259)
Goodwill	887	887

The goodwill of KShs 887 million arose from the acquisition of Equity Bank Uganda Limited (formerly Uganda Microfinance Limited) in April 2008, which has been determined in accordance with IFRS 3. It represents the difference between the total purchase consideration (including acquisition costs) paid to acquire 100% stake in Equity Bank Uganda Limited and the fair value of the net tangible assets and the separable identifiable intangible assets.

Equity Bank Limited acquired Uganda Microfinance Ltd, now Equity Bank Uganda Limited (EBUL) in June 2008. Arising from the transaction, the Group recognized goodwill of Kshs 887 million in the Group accounts. In line with the requirements of IFRS, management is required to assess the goodwill for impairment on an annual basis and whenever there is any indication of impairment.

During the year management carried out an impairment assessment in respect to goodwill which entailed thorough analysis of the



#### 17. (continued)

business / regulatory environment, analysis of existing performance and projection of future performance. No adverse impairment indicators were identified, hence no likelihood of an impairment loss. Management will continue to review and assess the goodwill annually for any impairment in the future.

#### **Assessment**

IAS 36 para 66 states "If there is any indication that an asset may be impaired, recoverable amount shall be estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, an entity shall determine the recoverable amount of the cash-generating unit to which the asset belongs"

In light of the above paragraph, our basis of goodwill assessment is based on defining Equity Bank Uganda as a cash generating unit ("CGU") in its entirety.

#### **Results of Impairment Testing**

From the analysis above the projected net discounted cash flow of the CGU is UGShs 250 billion (KShs 8.5 billion using a conversion rate of 29.26 KESUGX). This is far greater than the carrying amount of the goodwill balance of Kshs 887 million thus indicating the goodwill is not impaired.

#### 18. Income tax

#### Recognised in the income statement

		Group	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Current tax expense		10		
Current year	6,848	5,881	6,511	5,548
	6,848	5,881	6,511	5,548
Deferred tax expense				
Current year (Note 24)	(1,635)	(155)	(1,568)	43
Total income tax expense	5,213	5,726	4,943	5,591
Reconciliation of effective tax rate	7			
In millions of Kenya Shillings				
Profit before tax	21,300	19,004	20,111	18,233
Income tax using the enacted corporation tax rate	6,414	5,747	6,034	5,470
Non-deductible expenses	(1,201)	(21)	(1,091)	121
Total income tax expense in income statement	5,213	5,726	4,943	5,591
Income tax recognised in the statement of financ	ial position			
Balance brought forward	(486)	2,310	(470)	2,258
Charge for the year	6,848	5,881	6,511	5,548
Paid during the year	(6,022)	(8,677)	(5,580)	(8,276)
	340	(486)	461	470
Made up of:				
Tax payable	463	64	461	-
Tax recoverable	(123)	(550)	-	470
	340	(486)	-	470



#### 18. Income tax (continued)

#### Tax rates are as follows:

	Total	Kenya	Uganda	South Sudan	Insurance	Rwanda	Tanzania	Others
2014		30%	30%	20%	30%	30%	30%	30%
Profit before tax and equity income	21,300	20,111	109	607	396	166	186	(230)
Income tax using the enacted corporation tax rate	6,414	6,034	33	121	119	51	56	1
2013								
Profit before tax and equity income	19,004	18,233	55	286	407	(140)	44	67
Income tax using the enacted corporation								
tax rate	5,747	5,470	17	57	122	-	13	68

### 19. Cash balances and deposits in financial institutions

	Group		Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Cash and balances with bank	16,363	13,657	8,418	7,343	
Unrestricted balances with Central Banks	17,887	11,675		6,228	
Money market placements	13,968	9,196		8,359	
Total	48,218	34,528	8,418	21,930	
Less: Restricted balances with Central Bank	(1,179)	(1,486)	-	-	
Cash and Cash equivalents	47,039	33,042	8,418	21,930	

#### 20. Loans and advances to customers

#### a. Loans and advances to customers at amortised cost

In millions of Kenya Shillings

		Group		Company		
In millions of Kenya Shillings	2014	2013	2014	2013		
Consumer	51,026	48,021	-	43,448		
Micro Enterprises	16,072	13,649	-	13,209		
Agriculture	6,364	5,455	-	5,379		
Small and Medium Enterprises	94,772	81,249	-	66,305		
Large Enterprises	53,322	28,989	-	28,989		
Gross amount	221,556	177,363	-	157,330		
Current (settled no more than 12 months)	40,845	38,612	-	33,020		
Non-current portion (settled more than 12 months after reporting period)	180,711	138,751	-	124,310		
Gross amount	221,556	177,363	-	157,330		



#### 20. Loans and advances to customers (continued)

The terms and conditions normally provided for the loans and advances to customers are as follows:

**Consumer, Agriculture and Micro Enterprises -** These are interest bearing facilities to retail customers. The loans are designed to meet requirements for customers in employment, in agriculture and those running Micro- Enterprises. These loans are charged processing fees and insurance

**Small, Medium and Large Enterprises -** These are loans to small and medium customers and they are all interest bearing. Collateral is a requirement for all facilities.

These loans are charged processing fees, insurance and legal fees.

#### b. Allowance for impairment

	Group		Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Balance as at 1st January	6,000	4,289	-	4,123	
Charge for the year;	1,590	2,402	-	1,836	
Suspended interest	534	734	-	673	
Write offs	(738)	(1,425)	-	(1,331)	
ds	1386	1,711	-	1,178	
Total impairment	7,386	6,000	-	5,301	
Net loans and advances	214,170	171,363	-	152,029	
Current	47,117	37,670	-	31,926	
Non current	167,053	133,693	-	120,103	
Total	214,170	171,363	-	152,029	

IAS 39 adjustment relates to the excess provision between IAS 39 requirements and the Regulatory Authorities (Central Banks) prudential guidelines.

#### 21. Investment securities - (Government bonds and bills)

In millions of Kenya Shillings

		Group	Company	
In millions of Kenya Shillings	2014	2013	2014	2013
Held to maturity				
As at 1 January	33,449	31,108	-	22,798
Purchase of investment securities	5,959	6,183	-	1,234
Proceeds from retirement of bonds	(6,151)	(3,842)	-	(2,306)
Total	33,257	33,449	-	21,726
Available for sale				
As at 1 January	11,123	9,993	-	9,993
Purchase of Investment securities	10,879	8,826	-	8,826
Sale of Investment Securities	(6,926)	(7,696)	-	(7,596)
Reclassification to profit or loss	(8)			
Profit / (Loss) on fair valuation	44			
Total	15,112	11,123	-	11,223
As at 31 December	48,369	44,572	-	32,949
Current	15,112	11,123	-	11,223
Non current	33,257	33,449	-	21,726
Total	48,369	44,572	-	32,949



#### 22. Related parties

The bank enters into transactions, arrangements and agreements involving directors, senior management and their related concerns in the ordinary course of business at commercial interest and commission rates.

#### a. Loans to key management personnel

		Group		any
In millions of Kenya Shillings	2014	2013	2014	2013
Balance at 1 January	819	578	-	553
Interest charged	73	51	-	50
Loans disbursed	384	375	-	320
Repayments	(249)	(129)	-	(127)
Balance at 31 December	1,027	874	-	796
Current	205	175	-	159
Noncurrent	822	699	-	637
Total	1,027	874	-	796

#### b. Loans to employees

	Group		Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Balance at 1 January	4,191	3,015	-	2,850
Interest charged	361	234	-	233
Loans disbursed	3,187	2,074	-	2,061
Repayments	(1,987)	(1,422)	-	(1,416)
Balance at 31 December	5,752	3,978	-	3,729
Current	385	796	-	746
Noncurrent	5,367	3,182	-	2,983
Total	5,752	3,978	-	3,729

No impairment losses have been recorded against balances outstanding during the year and no specific allowance has been made for impairment losses on balances at the year end.

#### c. Loans to related parties

	Group		Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Balance at 1st January	1,346	3,456	-	3,456
Interest charged	84	80	-	80
Loans disbursed	958	1,152	-	1,152
Repayments	(1,285)	[3,424]	-	(3,424)
Balance at 31 December	1,103	1,263	-	1,263
Current	552	253	-	253
Noncurrent	551	1,010	-	1,010
Total	1,103	1,263	-	1,263

These are loans to associates of directors and non-executive directors. The total amount of loans and advances granted was in ordinary course of business. These loans are subject to the bank's standard terms and conditions.



#### 22. Related parties (continued)

#### d. Key management personnel compensation

	Group		Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Remuneration to executive directors	440	329	379	291
Remuneration to Key Management	2,360	2,379	2,050	2,263
	2,800	2,708	2,429	2,554

Remuneration to Directors

	Group		Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Pension	12	9	10	9
Earnings	428	320	369	282
Total	440	329	379	291

In addition to their salaries, the Group also contributes to a post-employment defined contribution plan, and the National Social Security Fund (NSSF), on their behalf.

#### e. Directors' emoluments

	Group		Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
As non-executive	29	24	19	21	
As executives	440	2,379	379	2,263	
XX . X	469	2,403	398	2,284	

#### f. Amounts due from related parties

	Group Company			pany
In millions of Kenya Shillings	2014	2013	2014	2013
Equity Insurance Agency Limited	-	15	-	154
Equity Bank (Uganda) Limited	-		-	48
Equity Bank (South Sudan) Limited	-	-	-	72
Equity Bank (Rwanda) Limited	-	-	-	69
Equity Bank (Tanzania) Limited	-	13. 17	-	454
Equity Investment Bank Limited	-	-	-	44
Equity Investment Services Limited	-	Ī	-	18
Equity Nominees Limited	-	-	-	42
Equity Group Foundation	189	122	-	122
Equity Consulting Group	-	-	-	40
	189	12 2	-	1,063

Related parties are only the subsidiary companies in addition to Equity Group Foundation which is a related party by virtue of common directorship. Transactions with related parties are at arm's length. The outstanding balances as at year end are unsecured and interest free and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. For the year ended 31st December 2014, the group has not recorded any impairment of receivables relating to the amounts owed by related parties (2013- nil). This assessment is undertaken each financial year through examining the financial position of the related party and the market in which the related party operates.



#### 22. Related parties (continued)

#### g. Sale of Investment in Associate

During the year, the Investment in Associate was sold off in full to Britam, a related party by virtue of common directorship, at arm's length for Kshs 2.78 Billion.

#### 23.

#### a. Other assets

	Group		Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Accounts receivable and prepayments	7,716	5,593	-	4,191	
Accrued income	,3,151	2,494	-	2,221	
Funds in clearing	1,346	1,343	-	790	
Other*	3,770	1,719	-	1,965	
	15,983	11,149	-	9,167	

Other assets are settled no more than 12 months after reporting date All the balances are noninterest bearing.

Other\* includes stationery, stock of ATM cards, Telco agent floatsfor Airtel and Safaricom, prepaid operating lease rentals among others

#### b. Prepaid operating lease rentals

The movement in prepaid operating lease rentals during the year was as follows:

		Group	Con	npany
In millions of Kenya Shillings	2014	2013	2014	2013
Cost				
At 01 January	662	297	-	5
Acquisitions	46	365	-	-
At 31 December	708	662	-	5
Amortisation and impairment				
At 1 January	482	5	-	1
Amortisation for the year	120	110	-	-
Impairment (South Sudan)	-	367	-	-
At 31 December	602	482	-	1
Net carrying amount				
At 31 December	106	180	-	4



#### 24. Deferred tax assets and liabilities

Recognised deferred tax assets and liabilities

	Group		Company	
In millions of Kenya Shillings	2014	2013	2014	2013
Plant, equipment and software	356	417	-	486
Allowance for loan losses	1,892	491	-	356
Allowance for accrued Leave	45	5	-	-
Unrealised exchange losses	(8)	(20)	-	(18)
Unrealised exchange gains	(13)	(138)	-	(123)
Tax Losses	300	182	-	-
Net tax asset	2,572	937	-	701

Group deferred tax assets and liabilities are attributable to the following:

In millions of Kenya Shillings	2014				2013	
Net Deferred Tax Asset						
	Assets	Liabilities	Net	Assets	Liabilities	Net
Property, equipment and software	528	(172)	356	486	(69)	417
Allowances for loan losses	1892	-	1,892	491		491
Allowance for accrued Leave	45	-	45	4	-	4
Unrealised exchange losses	-	(6)	(6)	-	(18)	(18)
Unrealised exchange gains	-	(13)	(13)	-	(138)	(138)
Tax losses	300		300	181	-	181
	2,765	(191)	2,574	1,164	(225)	939

In millions of Kenya Shillings		2014			2013	
Net Deferred Tax Liability						
	Assets	Liabilities	Net	Assets	Liabilities	Net
Unrealised exchange losses	-	(2)	(2)	-	(2)	(2)
	-	(2)	(2)		(2)	(2)

<sup>\*</sup>The deferred tax asset and deferred tax liability at group level in the statement of financial position have been separated as they relate to different tax jurisdictions as required by IAS 12. The net of the two amounts is analysed in the table above.

Company deferred tax assets and liabilities are attributable to the following:

In millions of Kenya Shillings	2014				2013	
	Assets	Liabilities	Net	Assets	Liabilities	Net
Property, equipment and software	-	-	-	486	-	486
Allowances for loan losses	-	-	-	356	-	356
Allowance for accrued Leave	-	-	-		-	-
Unrealised exchange losses	-	-	-	-	(18)	(18)
Unrealised exchange gains	-	-	-	-	(123)	(123)
	-		-	842	(141)	701



#### 24. Deferred tax assets and liabilities (continued)

Movements in temporary differences during the year – Group

In millions of Kenya Shillings	Opening Balance	Recognised in profit or loss	Recognised in OCI	Closing balance
2014				
Property, equipment and software	417	(61)		356
Allowances for loan losses	491	1,401		1,892
Provision for accrued leave	5	40		45
Unrealised exchange losses	(20)	12		(8)
Unrealised exchange gains	(138)	125		(13)
Tax losses	182	118		300
	937	1,635		2,572

Movements in temporary differences during the year – Group

In millions of Kenya Shillings	Opening Balance	Recognised in profit or loss	Recognised in OCI	Closing balance
2013				
Property, equipment and software	159	258	-	417
Allowances for loan losses	751	(260)	-	491
Provision for accrued leave	14	(9)	-	5
Unrealised exchange losses	(120)	100	- 1 -	(20)
Unrealised exchange gains	(66)	72	-	(138)
Tax losses	44	138	-	182
	782	155	-	937

Movements in temporary differences during the year – Company

In millions of Kenya Shillings	Opening Balance	Recognised in profit or loss		Closing balance
2014				
Property, equipment and software	486	41	(527)	-
Allowances for loan losses	356	1,350	(1,706	-
Provision for accrued leave		43	(43)	
Unrealised exchange losses	(18)	11	7	-
Unrealised exchange gains	(123)	123	-	-
	701	1.568	(2,269)	-

2013	Opening Balance	Recognised in profit or loss	Recognised in OCI	Closing balance
Property, equipment and software	180	306	-	486
Allowances for loan losses	751	(395)	-	356
Provision for accrued leave	5	(5)	-	-
Unrealised exchange losses	(124)	106	-	(18)
Unrealised exchange gains	(68)	(55)	-	(123)
	744	(43)	-	701



#### 25. Deposits from customers

	Gro	oup	Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Retail customers				
Term deposits	16,254	15,431	-	13,694
Current deposits	20,153	44,296	-	34,283
Savings deposits	105,874	100,500	-	89,441
Total	142,280	160,227	-	137,418
Corporate customers				
Term deposits	22,901	18,012	-	12,238
Current deposits	80,143	13,159	-	5,685
Savings	258	3,755	-	3,404
Total	103,302	34,926	-	21,327
	245,582	195,153	-	158,745
Current	133,078	98,240	-	65,668
Non current	112,504	96,913	-	93,077
Total	245,582	195,153	-	158,745

The summary of terms and conditions for the various categories of deposits are below:

**Term deposits -** These are high interest-bearing accounts that are opened for a specific period of time at a fixed rate of interest. Funds are fixed on the account for specified term periods of time. Interest is calculated daily and paid only on maturity of the deposits. Interest rates are offered at competitive and attractive rates.

**Current accounts –** These are non-interest bearing accounts that are due on demand. They are operated by both individuals and institutions with the use of a cheque book. They are subject to transaction activity fees and/or monthly maintenance charges.

**Savings accounts -** This is a deposit account designed for the average income earner that enables one to save some money and earn interest. The more one saves, the higher the interest. Interest on minimum monthly balances is paid into the account bi-annually.



#### 26. Borrowed funds

	Group		Com	pany
In millions of Kenya Shillings	2014	2013	2014	2013
Deutsche Bank Microfinance Fund	-	614	-	614
China Development Bank Corporation	9,524	8,178	9,524	8,178
Ontwikelinslanden N.V (FMO)	3,221	3,221	3,221	3,221
International Finance Corporation(IFC)	9,070	8,640	9,070	8,640
Ministry of Youth Affairs	35	85	35	85
Micro Finance Sector Support Credit (Ministry of Finance)	130	224	130	224
ResponsAbility	2,268	1,296	2,268	1,296
Microfinance Enhancement Facility (MEF)		1,296		1,296
KFW	1,984	1,827	1,984	1,827
Ministry of Finance (GOK)	239	226	239	226
Citi Bank Kenya	2,268	-	2,268	A mark
Standard Chartered Bank Kenya	500	-	500	-
Family Bank Kenya Limited	27		27	-
Bank of Africa Kenya	481	_	481	-
EXIM TZ	18	-	-	-
Orient Bank Uganda Limited	259	189	-	-
Eco Bank Uganda	33		-	-
Centenary Bank Uganda	33	, T -	-	-
Post Bank Uganda Limited	106	4	-	-
Crane Bank Rwanda Limited	46	-	-	-
Diamond Trust Bank Uganda	-	65	-	-
Equity Bank-Uganda	-	-	-	5
Equity Bank South Sudan	-	875	272	-
Equity Bank Rwanda	-		36	-
Equity Bank Tanzania	-		28	
	30,242	26,736	30,083	25,612
Current (settled no more than 12 months)	12,669	3,572	12,508	2,443
Noncurrent portion (settled more than 12 months after reporting period)	17,573	23,164	17,575	23,169
months after reporting period				
	30,242	26,736	30,083	25,612

At the end of the year, the following loan balances were outstanding:

- (i) Medium term loans of US\$ 105M (KShs 9.52B) from China Development Bank, a company incorporated in China. The loan which is secured by directors' guarantee accrues interest at the rate of LIBOR 6M +2.6% margin plus interest tax as applicable. A finance cost of KShs 293.98M (2013: KShs 293.5M) has been included in profit or loss for the year. Out of it USD 80M matures on 27-Nov-2017 while US\$ 25M accrues interest at the rate of LIBOR 6M +2.2% and matures on 17-May-2016.
- (ii) Loan of US\$ 25M (KShs 2.27B) from ResponsAbility an unincorporated mutual fund organised under Luxembourg law. The loan which is secured by directors guarantee accrues interest at a rate of LIBOR 6M +3.07% margin plus interest tax as applicable; US\$ 10M matures on 11th August 2016 while US\$ 15M will mature on 23rd Sep 2019. A finance cost of KShs 59.63M (2013 KShs 53.7M) has been included in profit or loss for the year.

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- (iii) Long term loan of US\$ 21.9 (KShs 1.98B) from KFW, a public law institution registered in Germany with its headquarters in Frankfurt. The subordinated loan which is secured by directors' guarantee accrues interest at a rate of LIBOR 6M +3.3% margin plus interest tax as applicable and will mature on 13th December 2018. A finance cost of KShs 62.99M (2013: 65.2M) has been included in profit or loss for the year.
- (iv) Medium term loan of US\$ 100M (KShs 9.07B) from International Finance Corporation, an organisation established by Articles of Agreement among its member countries including the Republic of Kenya. The loan which is secured by directors' guarantee accrues interest at the rate of LIBOR 6M + 2.75% margin plus interest tax as applicable and will mature on 15th March 2019. A finance cost of KShs 277.08 (2013: KShs 283.3) has been included in profit or loss for the year.
- (v) Long-term loans totalling KShs 3.221B from FMO, a company incorporated in the Netherlands. The loans, which are secured by directors' guarantee, accrue interest at varied rates depending on the CBK 91 T-bill rate plus a 3.5% margin at the beginning of each quarter matures on 15th June 2015. A finance cost of KShs 364.91M (2013: KShs 427.51M) has been included in profit or loss for the year.
- (vi) Medium term loans totalling KShs 35M from Ministry of Youth Affairs. The loan, which is secured by directors' guarantee, accrues interest at the fixed rate of 1% p.a. and matures on 10th April 2015. A finance cost of Kshs 0.28M (2013: Kshs 0.8 M) been included in profit or loss.
- (vii) Medium term loans totalling KShs 238.66M from Ministry.of Finance (KFW-Irrigation). The loan, which is secured by directors' guarantee, accrues interest at the fixed rate of 4% p.a. and matures on 30th June 2017. A finance cost of Kshs 7.55 M (2013: Kshs 9.33 M) been included in profit or loss.
- (viii) Medium term loans totalling KShs 130M from Ministry.of Finance (Microfinance Sector Support Credit). The loan, which is secured by directors' guarantee, accrues interest at the fixed rate of 4% p.a. and matures on 27th June 2015. A finance cost of Kshs 6.59 M (2013: Kshs 8.82 M) been included in profit or loss.
- (ix) On 31-Dec-2014 Equity Bank (K) Ltd borrowed US\$ 5.3M (KShs 480.71M) maturing on 02-Jan-2015 from Bank of Africa Kenya through the inter-bank money market at a rate of 3.3% for 2 days.
- (x) On 31-Dec-2014 Equity Bank (K) Ltd borrowed US\$ 0.3M (KShs 27.21M) maturing on 02-Jan-2015 from Family Bank Kenya through the inter-bank money market at a rate of 3.0% for 2 days.
- (xi) On 17-Dec-2014 Equity Bank (K) Ltd borrowed US\$ 25M (KShs 2.27B) maturing on 20-Jan-2015 from Citi Bank Kenya through the inter-bank money market at a rate of 3.0% for 34 days.
- (xii) On 31-Dec-2014 Equity Bank (K) Ltd borrowed KShs 0.5B maturing on 02-Jan-2015 from Standard Chartered Bank Kenya through the inter-bank money market at a rate of 7.25% for 2 days.
- (xiii) On 31-Dec-2014 Equity Bank Tanzania Ltd borrowed KShs 18.14M (US\$ 0.2M) maturing on 02-Jan-2015 from Exim Bank Tanzania through the inter-bank money market at a rate of 3% for 3 days.



#### 27. Other liabilities

	Group		Company	
In millions of Kenya Shillings	2014	2013	2014	2013
Short term employee benefits	615	12	-	-
Creditors	405	803	-	188
Other*	3,487	3,404	23	2,963
	4,507	4,219	23	3,151
Current	4,459	4,192	-	3,124
Non-current	48	27	-	27
	4,507	4,219	23	3,151

Other\* relate to accruals including deferred income and accrued interest on term borrowings, made as at year end.

#### 28. Share capital and reserves

#### a. Authorised

	Group		Company	
In millions of Kenya Shillings	2014	2013	2014	2013
Issued and fully paid 3,702,777,020				
Ordinary shares of KShs 0.5	1,851	1,851	1,851	1,851

Movement in ordinary shares

	Group		Company	
In millions of Kenya Shillings	2014	2013	2014	2013
On issue at 1st January	3,703	3,703	3,703	3,703
On issue at 31 December	3,703	3,703	3,703	3,703

As at 31 December 2014 the authorised share capital comprised of 3.7 billion ordinary shares (2013: 3.7 billion), with a par value of KShs 0.5. All issued shares are fully paid.

The shareholders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Bank.

The top ten largest shareholders as at 31 December 2014 were:

Name	No. of Shares	%
HELIOS EB INVESTORS I LTD	452,581,275	12.22%
HELIOS EB INVESTORS II LTD	452,581,275	12.22%
BRITISH-AMERICAN INVESTMENTS COMPANY (KENYA) LIMITED	263,455,230	7.12%
EQUITY BANK EMPLOYEE SHARE OWNERSHIP PLAN	143,865,900	3.89%
JAMES NJUGUNA MWANGI	127,809,180	3.45%
EQUITY NOMINEES LIMTED A/C 00104	102,821,804	2.78%
FORTRESS HIGHLANDS LIMITED	101,010,000	2.73%
STANDARD CHARTERED NOMINEES NON-RESD. A/C 9069	96,686,446	2.61%
ANDr.EW MWANGI KIMANI	90,426,800	2.44%
AIB NOMINEE A/C SOLIDUS HOLDINGS LTD	90,114,910	2.43%
OTHER 27,816 SHAREHOLDERS	1,781,424,200	48.11%
TOTAL SHARES	3,702,777,020	100%

The distribution of shares as at 31 December 2014 was as is shown on page 58.



#### 28. Share capital and reserves (continued)

#### b. Share premium

Share premium arose from the issue of shares at a price higher than the par value of the shares.

#### c. Available for sale reserve

The available for sale reserve is attributable to marking to market of investment securities classified under the available-for-sale category. This is shown on the statement of comprehensive income and also on the income statement when the underlying asset has been derecognised or impaired.

#### d. Loan loss reserve

The Loan loss reserve represents excess loan loss provision determined from computation of impairment of loans and advances as per International Accounting Standards (IAS) No. 39 against the requirements of the Central Bank of Kenya prudential guidelines. This amount is not available for distribution.

#### e. Other reserves

The other reserves represent pre-acquisition reserves from Uganda.

#### f. Foreign currency translation reserve

The foreign exchange transactions reserve represents translation of Uganda Shillings, South Sudan Pounds, Tanzania Shillings and Rwanda Francs to Kenya Shillings.

#### g. Revaluation reserves

Revaluation reserve represents revaluation surplus on property and equipment on associate company.

#### h. Dividends

The following dividends were declared and/or paid by the Group and Company.

	Gro	ир	Company			
In millions of Kenya Shillings	2014	2013	2014	2013		
KShs 1.80 per ordinary share of KShs 0.5 (2013– KShs1.50)	6,665	5,554	6,665	5,554		
	6,665	5,554	6,665	5,554		

After the respective reporting dates the above dividends were proposed by the directors in respect of years. The dividends have not been provided for and there are no income tax consequences.

#### 29. Earnings per share

#### Basic earnings per share

The calculation of basic earnings per share for the Group as at 31 December 2014 is based on the profit attributable to ordinary shareholders of KShs 17,151million (2013: KShs 13,278 million) and the weighted average number of ordinary shares outstanding of 3,702million.

The calculation of basic earnings per share for the Company as at 31 December 2014 is based on the profit attributable to ordinary shareholders of KShs 16,835 million (2013: KShs 12,642 million) and the weighted average number of ordinary shares outstanding of 3,702 million.



#### 29. Earnings per share (continued)

	Gro	up	Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Profit for the year attributable to equity shareholders	17,151	13,278	16,835	12,642	
Number of shares: (in millions) Issued ordinary shares at 1 January	3,703	3,703	3,703	3,703	
Weighted average number of ordinary shares at 31 December	3,703	3,703	3,703	3,703	

	Gro	oup	Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Earnings per share:					
Basic earnings per share (in Kenya Shillings)	4.63	3.59	4.55	3.41	
Diluted earnings per share (in Kenya Shillings)	4.63	3.59	4.55	3.41	

#### 30. Dividend per share

Proposed dividends are accounted for as a separate component of equity until they have been declared at an Annual General Meeting.

At the forthcoming Annual General Meeting to be held on 31st March 2015, a final dividend in respect of the year ended 31 December 2014 of KShs 1.80 (2013 – KShs 1.50) for every ordinary share of KShs 0.5 is to be proposed. Payment of dividends is subject to withholding tax at the rate of 5% for resident and 10% for non-resident shareholders.

#### 31. Offstatement of financial position contingencies and commitments

#### **Group and Bank**

In the ordinary course of business, the Group and the Bank conduct business involving guarantees, acceptances and performance bonds. These facilities are offset by corresponding obligations of third parties. At the year end, the contingencies were as follows:

	Gro	oup	Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Guarantees and standby letters of credit	20,430	9,168	-	9,111	
Letters of credit, acceptances and other documentary credits	3,287	2,148	-	2,077	
	23,717	11,316	-	11,188	

#### Nature of contingent liabilities

**Guarantees** are generally written by a bank to support performance by a customer to third parties to the tune of cash collateral equivalent to the customer's financial obligation. The Bank will only be required to utilize this collateral to meet the obligation in the event of the customer's default.

Letters of credit commit the bank to make payment to third parties, on production of documents, which are subsequently reimbursed by customers.

**An acceptance** is an undertaking by a bank to pay a bill of exchange Dr.awn on a customer. The Bank expects most acceptances to be presented and reimbursement by the customer is almost immediate.



#### **Commitments**

Capital expenditure contracted for at the reporting date but not recognised in the financial statements is as follows:

	Gro	ир	Company			
In millions of Kenya Shillings	2014	2013	2014	2013		
Capital commitments	95	292		177		
Loans approved but not disbursed	12,000	46,887	-	45,583		
	12,095	47,179	-	45,760		

#### **Group and Company lease**

The Group and company has entered into commercial property leases on a number of branches and office premises under operating leases. These non-cancellable leases have remaining terms of between one and 10 years. All leases include a clause that enables upward revision of the rental charges on an agreed basis according to prevailing market conditions.

Future minimum rentals payable under non-cancellable operating leases as at 31st December are as follows:

	Gro	oup	Company		
In millions of Kenya Shillings	2014	2013	2014	2013	
Within one year	521	367	-	46	
After one year but not more than five years	2,958	2,634	-	1,579	
More than five years	6,424	2,955	-	2,420	

#### 32. Retirement Benefit Obligations

The Bank contributes to a statutory defined contribution pension scheme, the National Social Security Fund (NSSF).

The Bank also operates a defined contribution pension scheme for the staff. The contributions are charged to profit or loss in the period in which they relate.

	Gro	oup	Company			
In millions of Kenya Shillings	2014	2013	2014	2013		
National Social Security Fund	16	14	-	13		
Pension Scheme	287	238	-	223		
	303	252	-	236		



#### 33. Foreign currency exposure - group

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The board of directors has set limits on foreign currency positions. The foreign currency positions are monitored on daily basis and hedging strategies used to ensure that positions are maintained within the established limits. The amounts below summarize the foreign currency exposure position as at 31st December 2014.

In million of Kenya	As at 31 December									
Assets   A		UGX	USD	SSP	GBP	Euro	ZAR	JPY	Others	Total
Cash and cash equivalents         1,418         6,344         1,215         96         147         1         - 2,759         11,979           Loans and advances to customers         4,698         54,576         4,460         4         -         -         -         9,187         72925           Investment securities         2,886         94-         -         -         -         -         909         3,888           Property and equipment         619         200-         -         -         22         -         1125         1966           Prepaid leases         18         -         -         -         22         -         1125         1966           Prepaid leases         18         -         -         -         22         -         22         39           Intangible assets         23         9-         -         -         -         -         2         2         55           Other assets         1,815         21,492         20,490         378         2061         6         45         29540         75,828           Total Assets         11,528         82,715         26,165         478         2,231         7         45 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>										
Property and equivalents   1,418   6,344   1,215   96   147   1   - 2,759   11,979	Assets									
advances to customers customers         4,698         54,576         4,460         4         -         -         -         9,187         72925           Investment securities         2,886         94-         -         -         -         -         909         3,888           Property and equipment         619         200-         -         -         22         -         1,125         1966           Prepaid leases         18         -         -         -         -         -         21         39           Intangible assets         23         9-         -         -         -         -         22         55           Other assets         1,815         21,492         20,490         378         2061         6         45         29540         75,828           Tax recoverable         51         -         -         -         -         -         31         82           Total Assets         11,528         82,715         26,165         478         2,231         7         45         43,593         166,762           Equity and liabilities         8,056         29,431         20,910         200         931         1         -         9		1,418	6,344	1,215	96	147	1	-	2,759	11,979
customers         4,698         54,576         4,460         4         -         -         -         9,187         72925           Investment securities         2,886         94-         -         -         -         -         909         3,888           Property and equipment         619         200-         -         -         22         -         1,125         1966           Prepaid leases         18         -         -         -         -         -         21         39           Intangible assets         23         9-         -         -         -         -         22         55           Other assets         1,815         21,492         20,490         378         2061         6         45         29540         75,828           Tax recoverable         51         -         -         -         -         -         31         82           Total Assets         11,528         82,715         26,165         478         2,231         7         45         43,593         166,762           Equity and liabilities         11,528         82,715         26,165         478         2,231         1         -         9,378         <										
Securities   2,886   94-   -   -   -   -   -   -   909   3,888     Property and equipment   619   200-   -   22   -   1,125   1966     Prepaid leases   18   -   -   -   22   -   1,125   1966     Prepaid leases   18   -   -   -   22   55     Intangible assets   23   9-   -   -   -   -   22   55     Other assets   1,815   21,492   20,490   378   2061   6   45   29540   75,828     Tax recoverable   51   -   -   -   -   -   -   -   31   82     Total Assets   11,528   82,715   26,165   478   2,231   7   45   43,593   166,762     Equity and liabilities     Customer deposits   8,056   29,431   20,910   200   931   1   -   9,378   68,907     Borrowed funds   231   1,479   -   0-   5   -   1,040   2,756     Current tax   13   -   4-   1   -   5   5   23     Other liabilities   3,190   2,279   5,305   52   127   9   -   30,533   41,495     Statutory loan loss   126   -   -   -   -   -   -   126     Retained earnings   1365   -   -   -   -   -   -   126     Retained earnings   13,258   33,201   26,215   256   1064   10   -   43,375   117,380     Net financial   13,258   33,201   26,215   256   1064   10   -   43,375   117,380     Net financial   1,730   49,514   (50)   (222   1,167   (3)   45   218   49,382     Total Assets   8,841   42,255   19,494   607   800   79   78   10,535   82,689     Total Assets   8,841   42,255   19,494   607   800   79   78   10,535   82,689     Total Assets   8,841   42,255   19,494   607   800   79   78   10,535   82,689		4,698	54,576	4,460	4	1	-	-	9,187	72925
Prepaid leases   18		2,886	94-	-	-	-	-	-	909	3,888
Intangible assets   23   9-   -   -   -   -   22   55     Other assets   1,815   21,492   20,490   378   2061   6   45   29540   75,828     Tax recoverable   51   -   -   -   -   -   -   -   31   82     Total Assets   11,528   82,715   26,165   478   2,231   7   45   43,593   166,762     Equity and liabilities		619	200-	-	-	22		-	1,125	1966
Other assets         1,815         21,492         20,490         378         2061         6         45         29540         75,828           Tax recoverable         51         -         -         -         -         -         -         31         82           Total Assets         11,528         82,715         26,165         478         2,231         7         45         43,593         166,762           Equity and liabilities         Customer deposits         8,056         29,431         20,910         200         931         1         -         9,378         68,907           Borrowed funds         231         1,479         -         0-         5         -         -         1,040         2,756           Current tax liabilities         3,190         2,279         5,305         52         127         9         -         30,533         41,495           Statutory loan loss reserve         126         -         -         -         -         -         -         126           Retained earnings         [365]         -         -         -         -         -         -         -         -         -         2,649         4,668      <	Prepaid leases	18	-	-	-	-	-		21	39
Tax recoverable         51         -         -         -         -         -         -         31         82           Total Assets         11,528         82,715         26,165         478         2,231         7         45         43,593         166,762           Equity and liabilities         Customer deposits         8,056         29,431         20,910         200         931         1         -         9,378         68,907           Borrowed funds         231         1,479         -         0-         5         -         -         1,040         2,756           Current tax liabilities         -         13         -         4-         1         -         -         5         23           Other liabilities         3,190         2,279         5,305         52         127         9         -         30,533         41,495           Statutory loan loss reserve         126         -         -         -         -         -         126           Retained earnings         [365]         -         -         -         -         -         [230]         [596]           Total liabilities and shareholder's funds         13,258         33,201	Intangible assets	23	9-	-	-	-	-	-	22	55
Total Assets         11,528         82,715         26,165         478         2,231         7         45         43,593         166,762           Equity and liabilities         Customer deposits         8,056         29,431         20,910         200         931         1         -         9,378         68,907           Borrowed funds         231         1,479         -         0-         5         -         -         1,040         2,756           Current tax liabilities         -         13         -         4-         1         -         -         5         23           Other liabilities         3,190         2,279         5,305         52         127         9         -         30,533         41,495           Statutory loan loss reserve         126         -         -         -         -         -         -         126           Retained earnings         (365)         -         -         -         -         -         -         126           Retained earnings         (365)         -         -         -         -         -         2,649         4,668           Total liabilities and shareholder's funds         13,258         33,201	Other assets	1,815	21,492	20,490	378	2061	6	45	29540	75,828
Equity and liabilities  Customer deposits 8,056 29,431 20,910 200 931 1 - 9,378 68,907  Borrowed funds 231 1,479 - 0- 5 - 1,040 2,756  Current tax liabilities - 13 - 4- 1 - 5 5 23  Other liabilities 3,190 2,279 5,305 52 127 9 - 30,533 41,495  Statutory loan loss reserve 126 126  Retained earnings (365) (230) (596)  Other capital reserve 2,020 2,649 4,668  Total liabilities 33,201 26,215 256 1064 10 - 43,375 117,380  Net financial position (1,730) 49,514 (50) (222) 1,167 (3) 45 218 49,382  As at 31 December 2013	Tax recoverable	51	-	-	-	_	-	-	31	82
Customer deposits         8,056         29,431         20,910         200         931         1         -         9,378         68,907           Borrowed funds         231         1,479         -         0-         5         -         -         1,040         2,756           Current tax liabilities          13         -         4-         1         -         -         5         23           Other liabilities         3,190         2,279         5,305         52         127         9         -         30,533         41,495           Statutory loan loss reserve         126         -         -         -         -         -         -         126           Retained earnings         (365)         -         -         -         -         -         -         126           Retained earnings         (365)         -         -         -         -         -         -         126           Retained earnings         (365)         -         -         -         -         -         2,649         4,668           Total liabilities and shareholder's funds         13,258         33,201         26,215         256         1064         1	Total Assets	11,528	82,715	26,165	478	2,231	7	45	43,593	166,762
Borrowed funds   231   1,479   - 0 - 5   - 1,040   2,756	Equity and liabilities									
Current tax liabilities          13         -         4-         1         -         -         5         23           Other liabilities         3,190         2,279         5,305         52         127         9         -         30,533         41,495           Statutory loan loss reserve         126         -         -         -         -         -         -         -         126           Retained earnings         [365]         -         -         -         -         -         -         -         1230         [596]           Other capital reserve         2,020         -         -         -         -         -         -         -         2,649         4,668           Total liabilities and shareholder's funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         [1,730]         49,514         [50]         [222]         1,167         [3]         45         218]         49,382           Total Assets         8,841         42,255         19,494         607         800         79         78         10,535         82,689 <td>Customer deposits</td> <td>8,056</td> <td>29,431</td> <td>20,910</td> <td>200</td> <td>931</td> <td>1</td> <td>_</td> <td>9,378</td> <td>68,907</td>	Customer deposits	8,056	29,431	20,910	200	931	1	_	9,378	68,907
Liabilities          13         -         4-         1         -         -         5         23           Other liabilities         3,190         2,279         5,305         52         127         9         -         30,533         41,495           Statutory loan loss reserve         126         -         -         -         -         -         -         -         -         126           Retained earnings         (365)         -         -         -         -         -         -         -         -         230         (596)           Other capital reserve         2,020         -         -         -         -         -         -         -         2,649         4,668           Total Liabilities and shareholder's funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         (1,730)         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           Total Assets         8,841         42,255         19,494         607         800         79         78	Borrowed funds	231	1,479	-	0-	5	-	-	1,040	2,756
Statutory loan loss reserve         126         -         -         -         -         -         -         126           Retained earnings         (365)         -         -         -         -         -         -         (230)         (596)           Other capital reserve         2,020          -         -         -         -         -         2,649         4,668           Total liabilities and shareholder's funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         [1,730]         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           As at 31 December 2013         - <td< td=""><td></td><td></td><td>13</td><td>_</td><td>4-</td><td>1</td><td>-</td><td>_</td><td>5</td><td>23</td></td<>			13	_	4-	1	-	_	5	23
Statutory loan loss reserve         126         -         -         -         -         -         -         126           Retained earnings         [365]         -         -         -         -         -         -         [230]         [596]           Other capital reserve         2,020          -         -         -         -         -         2,649         4,668           Total liabilities and shareholder's funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         [1,730]         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           As at 31 December 2013         - <td< td=""><td>Other liabilities</td><td>3,190</td><td>2,279</td><td>5,305</td><td>52</td><td>127</td><td>9</td><td>_</td><td>30,533</td><td>41,495</td></td<>	Other liabilities	3,190	2,279	5,305	52	127	9	_	30,533	41,495
Other capital reserve         2,020          -         -         -         -         -         2,649         4,668           Total liabilities and shareholder's funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         (1,730)         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           As at 31 December 2013           Total Assets         8,841         42,255         19,494         607         800         79         78         10,535         82,689	-	126	_	_				_	_	126
Other capital reserve         2,020          -         -         -         -         -         2,649         4,668           Total liabilities and shareholder's funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         (1,730)         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           As at 31 December 2013           Total Assets         8,841         42,255         19,494         607         800         79         78         10,535         82,689	Retained earnings	(365)	-	-	-		_	_	(230)	(596)
Total liabilities and shareholder's funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         (1,730)         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           As at 31 December 2013           Total Assets         8,841         42,255         19,494         607         800         79         78         10,535         82,689	Other capital									
and shareholder's funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         (1,730)         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           As at 31 December 2013         2013         42,255         19,494         607         800         79         78         10,535         82,689		2,020		_	-		-	-	2,649	4,668
funds         13,258         33,201         26,215         256         1064         10         -         43,375         117,380           Net financial position         (1,730)         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           As at 31 December 2013         2013         5         19,494         607         800         79         78         10,535         82,689										
position         (1,730)         49,514         (50)         (222)         1,167         (3)         45         218)         49,382           As at 31 December 2013         Total Assets         8,841         42,255         19,494         607         800         79         78         10,535         82,689		13,258	33,201	26,215	256	1064	10	-	43,375	117,380
As at 31 December 2013  Total Assets 8,841 42,255 19,494 607 800 79 78 10,535 82,689		(1,730)	49,514	(50)	(222)	1,167	(3)	45	218)	49.382
	As at 31 December					,				, 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Total Assets	8,841	42,255	19,494	607	800	79	78	10,535	82,689
iotal Liabilities 7,325 40,397 15,191 17/ 83/ 2 - 7,483 <b>71,412</b>	Total Liabilities	7,325	40,397	15,191	177	837	2	_	7,483	71,412
Net financial position         1,516         1,858         4,303         430         (37)         77         78         3,052         11,277		1,516		4,303	430	(37)	77	78	3,052	11,277



#### 33. Foreign currency exposure - group (continued)

	Changes in UGX	Effect on profit before tax
2014	±2%	35
2013	±8%	121
	Changes in UGX	Effect on profit before tax
2014	±2%	23
	Changes in USD	Effect on profit before tax
2014	±4%	1,981
2013	±5%	93

#### Foreign currency exposure - COMPANY

#### As at 31 December 2014

In millions of Kenya Shillings	USD	GBP	Euro	ZAR	JPY	Others	Total
Assets		·	·	·	·	·	
Cash and cash equivalents	324	21	53	-	-	-	400
Loans and advances to customers	46,167	4	-	-	-		46,172
Amounts due from group companies							
Other assets	1,228	1	174	-	-	33	1,438
	47,720	26	228	-	-	33	48,010
Equity and liabilities							
Customer deposits	15,831	-	126	728	-	-	16,687
Borrowed funds	25	-	-	-	7-	-	25
Amounts due to group companies							
Other liabilities	1,932	42	126	8	/a - '	-	2,111
Total liabilities and shareholders' funds	17,789	169	855	9	<b>.</b>	-	18,824
Net financial position	29,930	(142)	(626)	(9)	13-	32	29,185
As at 31 December 2013							
Total Assets	32,176	568	568	79	78	548	33,995
Total Liabilities	30,542	154	615	2		10	31,322
Net financial position	1,634	414	(47)	77	78	538	2,673

#### 34. Operating Segment

A segment is a distinguishable component of the Group and the Company that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

#### (i) Business segments

The group provides financial services to individuals and small and medium sized enterprises in each of the entities. For management purposes the results of each business unit (entity) is reviewed separately for the purpose of making decisions. There are therefore no distinct significant business segments within each entity to necessitate detailed disclosures.



#### 34. Operating Segment (continued)

#### (ii) Operating segments

The Group operates in five geographical markets that is Kenya, Uganda, South Sudan, Rwanda and Tanzania. The table below shows the distribution of the group's total assets, net interest income, total operating income, total expenses and profit before tax.

In millions			2014							2013		
of Kenya Shillings	Kenya	Uganda	South Sudan	Rwanda	Tanzania	Total	Kenya	Uganda	South Sudan	Rwanda	Tanzania	Total
Total asset	276,115	13,535	30,447	11,520	15,191	344,572	238,194	12,833	23,321	6,204	8,091	277,729
Net Interest Income	26,160	1,074	814	599	523	29,175	23,690	1,004	1,026	344	380	26,490
Total Operating Income	41,167	1,758	2,555	1,120	1,073	47,649	35,738	1,480	2,725	717	675	42,062
Total expenses	21,055	1,649	1,948	954	889	26,348	17,505	1,425	2,440	856	631	23,058
Profit before tax	21,779	109	607	166	184	22,364	18,233	55	285	(139)	44	19,004

It is not practicable to segregate revenues from external customers for each product and service as the information is not available and the cost to develop it would be excessive.

Interest income is reported net as management primarily relies on net interest revenue as a performance measure, not the gross Income and expense.

No revenue from transactions with a single external customer or counter party amounted to 10% or more of the bank's total revenue in 2014 or 2013.

The group's operating segments are reported based on financial information provided to the Strategy and Investment committee as detailed on page 5 which is the key management committee and represents the decision making. The chairmanship and composition of this committee is as detailed on page 4.

The three customer facing lines of businesses include:

**Consumer –** This segment targets salaried customers or customers receiving other regular remittances like pension. Facilities granted under this segment are for the purposes of empowering such customers to meet their most immediate personal needs or personal development.

**Small and Medium Enterprises (SME's) –** These are customers with small and medium enterprises. The facilities granted under this segment are for purposes of meeting working capital needs, property development or acquisition of assets.

**Corporate** – This segment comprises large enterprises. The facilities granted under this segment are designed for purposes of meeting working capital needs, large scale development, property acquisition, large investments and acquisition of assets.

The products the group offers its customers include:

**Equi loan -** a credit facility granted to employees of reputable organizations that the bank has an MOU with. The facility is administered through a check off system from the employer where loan deductions are remitted to the bank for loan instalment due.

**Vijana loan -** meant to cater for the youth majority of whom have business ideas but lack conventional collaterals, the bank set aside some funds to support these clientele. The lending is done through group methodology

**Fanikisha loan -** loan products tailored for women clients. They have a characteristic of flexibility on collaterals since majority of women don't have formal collaterals yet have good business ideas.

Farm input - facilities granted to customers in the agricultural sector of the economy for inputs and working capital needs.

**Mortgage loan -** facilities granted to customers in pursuit of housing needs. The mortgages are advanced for both residential and commercial purposes. This is available to both salaried and business clients.

**Asset finance loan -** granted to our customers for purchase of both movable and immovable assets. Majority of the customers are in business.

# EQUITY GROUP HOLDINGS LIMITED (FORMERLY EQUITY BANK LIMITED) AND SUBSIDIARIES ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014



**Trade finance -** products for customers in business and facilitates purchase of goods and services and subsequent payments thereof. Various products are extended under trade finance including Bid bonds, LCs and Guarantees among others.

**Development loan -** a facility granted to customers in the construction to finance the project in terms of materials and other overheads. Majority of customers accessing this product are predominantly in SME and Corporate sectors.

**Business Loan -** credit facilities granted to business customers for working capital needs.

Biashara Imara - working capital facility provided to micro Clients with no conventional collateral.

#### 35. Significant Events During the Year

On December 31st, 2014, the Group completed the execution of the recently approved shareholders ownership structure. The group in effect instituted a holding company (Equity Group Holdings Limited) which is a non-operational investment company that will hold our shareholdings in all the operational banking and non-banking subsidiaries. The Kenyan banking business will now be under a Kenyan banking subsidiary Equity Bank (Kenya) Limited similarly to the situation in Uganda, South Sudan, Rwanda and Tanzania. The Group used the shareholders' approval under Section 5 and 9 of the Banking Act to obtain approval from Central Bank, CMA, and Treasury to create and transfer all banking business in Kenya to the new Equity Bank (Kenya) Ltd. Under Section 9 of the Banking Act all assets and liabilities of banking were effectively moved to the new subsidiary.

#### 36. Subsequent events

No material subsequent events have taken place post financial reporting date.



#### **ANNUAL GENERAL MEETING 31ST MARCH 2015**

# **PROXY FORM** CDS A/C No \_\_\_ of (address) being a member(s) of Equity Group Holdings Limited hereby, appoint of (address) or, failing him, the duly appointed Chairman of the meeting to be my/our proxy, to vote on my/our behalf at the Annual General M thereof eeting of the Company to be held on the 31st day of March 2015 at 10.00 a.m., or at any adjournment. As witness to my/our hands this \_\_\_\_\_ day of \_\_\_\_\_ 2015 Signature(s) This Form is to be used \*in favour of /\*against of the resolution (\*Strike out whichever is not desired) Unless otherwise instructed, the proxy will vote as he thinks fit. Notes: 1. This proxy form is to be delivered to the Company Secretary at the Company's Head Office situated at Equity Centre, 9th Floor, Upper Hill, P.O. Box 75104 - 00200, Nairobi, Kenya not later than 12 noon on the 28th day of March 2015, failing which it will be 2. A proxy form must be in writing and in the case of an individual shall be signed by the shareholder or by his attorney, and in the case of a corporation the proxy must be either under its common seal or signed by its attorney or by an officer of the corporation. ADMISSION CARD Number of ordinary shares held PLEASE ADMIT Name of Shareholder to the Annual General Meeting of Equity Group Holdings Limited which will be held at the Kenyatta Address of Shareholder International Conference Centre ("KICC"), Nairobi, Kenya on 31st day of March 2015 at 10.00 a.m. CDS Account Number: This admission card must be produced by the shareholder or his proxy in order to obtain entrance to the Annual General Meeting

Company Secretary